FINANCIAL ANALYSIS AND PLANNING-RATIO ANALYSIS

LEARNING OUTCOMES

- Discuss Sources of financial data for Analysis.
- Discuss financial ratios and its Types.
- Discuss use of financial ratios to analyse the financial statement.
- Analyse the ratios from the perspective of investors, lenders, suppliers, managers etc. to evaluate the profitability and financial position of an entity.
- Describe the users and objective of Financial Analysis:- A Birds Eye View.
- Discuss Du Pont analysis.
- State the limitations of Ratio Analysis.
3.1 INTRODUCTION

The basis for financial analysis, planning and decision making is financial statements which mainly consist of Balance Sheet and Profit and Loss Account. The profit & loss account shows the operating activities of the concern and the balance sheet depicts the balance value of the acquired assets and of liabilities at a particular point of time. However, the above statements do not disclose all of the necessary and relevant information. For the purpose of obtaining the material and relevant information necessary for ascertaining the financial strengths and weaknesses of an enterprise, it is necessary to analyse the data depicted in the financial statement.

The financial manager has certain analytical tools which help in financial analysis and planning. The main tools are Ratio Analysis and Cash Flow Analysis. We will first discuss the Ratio Analysis.

3.2 RATIO AND RATIO ANALYSIS

Let us first understand the definition of ratio and meaning of ratio analysis
3.2.1 Definition of Ratio
A ratio is defined as “the indicated quotient of two mathematical expressions and as the relationship between two or more things.” Here ratio means financial ratio or accounting ratio which is a mathematical expression of the relationship between accounting figures.

3.2.2 Ratio Analysis
The term financial ratio can be explained by defining how it is calculated and what the objective of this calculation is?

a. Calculation Basis
- A relationship expressed in mathematical terms;
- Between two individual figures or group of figures;
- Connected with each other in some logical manner; and
- Selected from financial statements of the concern

b. Objective for financial ratios is that all stakeholders (owners, investors, lenders, employees etc.) can draw conclusions about the
- Performance (past, present and future);
- Strengths & weaknesses of a firm; and
- Can take decisions in relation to the firm.

Ratio analysis is based on the fact that a single accounting figure by itself may not communicate any meaningful information but when expressed as a relative to some other figure, it may definitely provide some significant information.

Ratio analysis is not just comparing different numbers from the balance sheet, income statement, and cash flow statement. It is comparing the number against previous years, other companies, the industry, or even the economy in general for the purpose of financial analysis.

3.2.3 Sources of Financial Data for Analysis
The sources of information for financial statement analysis are:
(i) Annual Reports
(ii) Interim financial statements
(iii) Notes to Accounts
(iv) Statement of cash flows
(v) Business periodicals.
(vi) Credit and investment advisory services
3.3 TYPES OF RATIOS

Classification of Ratios

*Liquidity ratios should be examined taking relevant turnover ratios into consideration.

3.3.1 Liquidity Ratios

The terms ‘liquidity’ and ‘short-term solvency’ are used synonymously. Liquidity or short-term solvency means ability of the business to pay its short-term liabilities. Inability to pay-off short-term liabilities affects its credibility as well as its credit rating. Continuous default on the part of the business leads to commercial bankruptcy. Eventually such commercial bankruptcy may lead to its sickness and dissolution. Short-term lenders and creditors of a business are very much interested to know its state of liquidity because of their financial stake. Both lack of sufficient liquidity and excess liquidity is bad for the organization.

Various Liquidity Ratios are:
(a) Current Ratio
(b) Quick Ratio or Acid test Ratio
(c) Cash Ratio or Absolute Liquidity Ratio
(d) Basic Defense Interval or Interval Measure Ratios
(e) Net Working Capital Ratio

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(a) **Current Ratio**: The Current Ratio is one of the best known measures of short-term solvency. It is the most common measure of short-term liquidity.

The main question this ratio addresses is: “Does your business have enough current assets to meet the payment schedule of its current debts with a margin of safety for possible losses in current assets?”

\[
\text{Current Ratio} = \frac{\text{Current Assets}}{\text{Current Liabilities}}
\]

Where,

- **Current Assets** = Inventories + Sundry Debtors + Cash and Bank Balances + Receivables/ Accruals + Loans and Advances + Disposable Investments + Any other current assets.

- **Current Liabilities** = Creditors for goods and services + Short-term Loans + Bank Overdraft + Cash Credit + Outstanding Expenses + Provision for Taxation + Proposed Dividend + Unclaimed Dividend + Any other current liabilities.

The main question this ratio addresses is: “Does your business have enough current assets to meet the payment schedule of its current debts with a margin of safety for possible losses in current assets?”

**Interpretation**

A generally acceptable current ratio is 2 to 1. But whether or not a specific ratio is satisfactory depends on the nature of the business and the characteristics of its current assets and liabilities.

(b) **Quick Ratios**: The Quick Ratio is sometimes called the “acid-test” ratio and is one of the best measures of liquidity.

\[
\text{Quick Ratio or Acid Test Ratio} = \frac{\text{Quick Assets}}{\text{Current Liabilities}}
\]

Where,

- **Quick Assets** = Current Assets – Inventories
- **Current Liabilities** = As mentioned under Current Ratio.

The Quick Ratio is a much more conservative measure of short-term liquidity than the Current Ratio. It helps answer the question: “If all sales revenues should disappear, could my business meet its current obligations with the readily convertible quick funds on hand?”
Quick Assets consist of only cash and near cash assets. Inventories are deducted from current assets on the belief that these are not ‘near cash assets’ and also because in times of financial difficulty inventory may be saleable only at liquidation value. But in a seller’s market inventories are also near cash assets.

Interpretation
An acid-test of 1:1 is considered satisfactory unless the majority of “quick assets” are in accounts receivable, and the pattern of accounts receivable collection lags behind the schedule for paying current liabilities.

(c) Cash Ratio/ Absolute Liquidity Ratio: The cash ratio measures the absolute liquidity of the business. This ratio considers only the absolute liquidity available with the firm. This ratio is calculated as:

\[
\text{Cash Ratio} = \frac{\text{Cash and Bank balances + Marketable Securities}}{\text{Current Liabilities}}
\]

Or,

\[
\text{Cash Ratio} = \frac{\text{Cash and Bank balances + Current Investments}}{\text{Current Liabilities}}
\]

Interpretation
The Absolute Liquidity Ratio only tests short-term liquidity in terms of cash and marketable securities/ current investments.

(d) Basic Defense Interval/ Interval Measure:

\[
\text{Basic Defense Interval} = \frac{\text{Cash and Bank balances + Marketable Securities}}{\text{Operating Expenses × No. of days (say 360)}}
\]

Or,

\[
\text{Interval Measure} = \frac{\text{Current Assets - Inventories}}{\text{Daily Operating Expenses}}
\]

Daily Operating Expenses =

\[
\frac{\text{Cost of Goods Sold + Selling Administration and other General expenses - Depreciation and other non cash expenditure}}{\text{No. of days in a year}}
\]
Interpretation

If for some reason all the company’s revenues were to suddenly cease, the Basic Defense Interval would help determine the number of days the company can cover its cash expenses without the aid of additional financing.

(e) Net Working Capital Ratio: Net working capital is more a measure of cash flow than a ratio. The result of this calculation must be a positive number. It is calculated as shown below:

\[
\text{Net Working Capital Ratio} = \frac{\text{Current Assets} - \text{Current Liabilities (excluding short-term borrowing)}}{}\]

Interpretation

Bankers look at Net Working Capital over time to determine a company’s ability to weather financial crises. Loans are often tied to minimum working capital requirements.

3.3.2 Long-term Solvency Ratio /Leverage Ratio

The leverage ratios may be defined as those financial ratios which measure the long term stability and structure of the firm. These ratios indicate the mix of funds provided by owners and lenders and assure the lenders of the long term funds with regard to:

(i) Periodic payment of interest during the period of the loan and
(ii) Repayment of principal amount on maturity.

Leverage ratios are of two types:

1. Capital Structure Ratios
   (a) Equity Ratio
   (b) Debt Ratio
   (c) Debt to Equity Ratio
   (d) Debt to Total Assets Ratio
   (e) Capital Gearing Ratio
   (f) Proprietary Ratio

2. Coverage Ratios
   (a) Debt-Service Coverage Ratio (DSCR)
   (b) Interest Coverage Ratio
   (c) Preference Dividend Coverage Ratio
   (d) Fixed Charges Coverage Ratio

3.3.2.1 Capital Structure Ratios

These ratios provide an insight into the financing techniques used by a business and focus, as a consequence, on the long-term solvency position.

From the balance sheet one can get only the absolute fund employed and its sources, but only capital structure ratios show the relative weight of different sources.
Various capital structure ratios are:

**(a) Equity Ratio:**

$$\text{Equity Ratio} = \frac{\text{Shareholders' Equity}}{\text{Capital Employed}}$$

This ratio indicates proportion of owners’ fund to total fund invested in the business. Traditionally, it is believed that higher the proportion of owners’ fund lower is the degree of risk.

**(b) Debt Ratio:**

$$\text{Debt Ratio} = \frac{\text{Total outside liabilities}}{\text{Total Debt + Net worth}}$$

Or,

$$\text{Debt Ratio} = \frac{\text{Total Debt}}{\text{Net Assets}}$$

Total debt or total outside liabilities includes short and long term borrowings from financial institutions, debentures/bonds, deferred payment arrangements for buying capital equipments, bank borrowings, public deposits and any other interest bearing loan.

**Interpretation**

This ratio is used to analyse the long-term solvency of a firm.

**(c) Debt to Equity Ratio:**

$$\text{Debt to Equity Ratio} = \frac{\text{Total Outside Liabilities}}{\text{Shareholders' Equity}}$$

$$= \frac{\text{Total Debt}^*}{\text{Shareholders' Equity}}$$

or

$$= \frac{\text{Long-term Debt}^{**}}{\text{Shareholders' equity}}$$

*Not merely long-term debt.

** Sometimes only interest-bearing, long term debt is used instead of total liabilities (exclusive of current liabilities)

The shareholders’ equity is equity and preference share capital + post accumulated profits (excluding fictitious assets etc).
Interpretation

A high debt to equities ratio here means less protection for creditors, a low ratio, on the other hand, indicates a wider safety cushion (i.e., creditors feel the owner’s funds can help absorb possible losses of income and capital). This ratio indicates the proportion of debt fund in relation to equity. This ratio is very often referred in capital structure decision as well as in the legislation dealing with the capital structure decisions (i.e. issue of shares and debentures). Lenders are also very keen to know this ratio since it shows relative weights of debt and equity. Debt equity ratio is the indicator of firm’s financial leverage.

(d) Debt to Total Assets Ratio: This ratio measures the proportion of total assets financed with debt and, therefore, the extent of financial leverage.

\[
\text{Debt to Total Assets Ratio} = \frac{\text{Total Outside Liabilities}}{\text{Total Assets}}
\]

or,

\[
= \frac{\text{Total Debt}}{\text{Total Assets}}
\]

(e) Capital Gearing Ratio: In addition to debt-equity ratio, sometimes capital gearing ratio is also calculated to show the proportion of fixed interest (dividend) bearing capital to funds belonging to equity shareholders i.e. equity funds or net worth.

\[
\text{Capital Gearing Ratio} = \frac{(\text{Preference Share Capital + Debentures + Other Borrowed funds})}{(\text{Equity Share Capital + Reserves & Surplus - Losses})}
\]

(f) Proprietary Ratio:

\[
\text{Proprietary Ratio} = \frac{\text{Proprietary Fund}}{\text{Total Assets}}
\]

Proprietary fund includes Equity Share Capital + Preference Share Capital + Reserve & Surplus. Total assets exclude fictitious assets and losses.

Interpretation

It indicates the proportion of total assets financed by shareholders.

3.3.2.2 Coverage Ratios

The coverage ratios measure the firm’s ability to service the fixed liabilities. These ratios establish the relationship between fixed claims and what is normally available out of which these claims are to be paid. The fixed claims consist of:
(i) Interest on loans
(ii) Preference dividend
(iii) Amortisation of principal or repayment of the instalment of loans or redemption of preference capital on maturity.

The following are important coverage ratios:

(a) **Debt Service Coverage Ratio (DSCR):** Lenders are interested in debt service coverage to judge the firm’s ability to pay off current interest and instalments.

\[ \text{Debt Service Coverage Ratio} = \frac{\text{Earnings available for debt services}}{\text{Interest + Instalments}} \]

\[ \text{Earnings for debt service} = \text{Net profit (Earning after taxes) + Non-cash operating expenses like depreciation and other amortizations + Interest + other adjustments like loss on sale of Fixed Asset etc.} \]

*Fund from operation (or cash from operation) before interest and taxes also can be considered as per the requirement.

**Interpretation**

Normally DSCR of 1.5 to 2 is satisfactory. You may note that sometimes in both numerator and denominator lease rentals may be added.

(b) **Interest Coverage Ratio:** This ratio also known as “times interest earned ratio” indicates the firm’s ability to meet interest (and other fixed-charges) obligations. This ratio is computed as:

\[ \text{Interest Coverage Ratio} = \frac{\text{Earnings before interest and taxes (EBIT)}}{\text{Interest}} \]

**Interpretation**

Earnings before interest and taxes are used in the numerator of this ratio because the ability to pay interest is not affected by tax burden as interest on debt funds is deductible expense. This ratio indicates the extent to which earnings may fall without causing any embarrassment to the firm regarding the payment of interest charges. A high interest coverage ratio means that an enterprise can easily meet its interest obligations even if earnings before interest and taxes suffer a considerable decline. A lower ratio indicates excessive use of debt or inefficient operations.

(c) **Preference Dividend Coverage Ratio:** This ratio measures the ability of a firm to pay dividend on preference shares which carry a stated rate of return. This ratio is computed as:

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Preference Dividend Coverage Ratio = \( \frac{\text{Net Profit/Earning after taxes (EAT)}}{\text{Preference dividend liability}} \)

Earnings after tax is considered because unlike debt on which interest is charged on the profit of the firm, the preference dividend is treated as appropriation of profit.

**Interpretation**

This ratio indicates margin of safety available to the preference shareholders. A higher ratio is desirable from preference shareholders point of view.

Similarly, **Equity Dividend coverage ratio** can also be calculated taking (EAT – Pref. Dividend) and equity fund figures into consideration.

**(d) Fixed Charges Coverage Ratio:** This ratio shows how many times the cash flow before interest and taxes covers all fixed financing charges. This ratio is more than 1 is considered as safe.

\[
\text{Fixed Charges Coverage Ratio} = \frac{\text{EBIT} + \text{Depreciation}}{\text{Interest} + \frac{\text{Repayment of loan}}{1 - \text{tax rate}}}
\]

**Notes for calculating Ratios:**

1. EBIT (Earnings before interest and taxes) = PBIT (Profit before interest and taxes),
   EAT (Earnings after taxes) = PAT (Profit after taxes),
   EBT (Earnings before taxes) = PBT (Profit before taxes)
2. Ratios shall be calculated based on requirement and availability and may deviate from original formulae.
3. Numerator should be taken in correspondence with the denominator and vice-versa.

**3.3.3 Activity Ratio/ Efficiency Ratio/ Performance Ratio/ Turnover Ratio**

These ratios are employed to evaluate the efficiency with which the firm manages and utilises its assets. For this reason, they are often called ‘Asset management ratios’. These ratios usually indicate the frequency of sales with respect to its assets. These assets may be capital assets or working capital or average inventory.
Activity Ratio / Efficiency Ratio / Performance Ratio / Turnover Ratio:

(a) Total Assets Turnover Ratio
(b) Fixed Assets Turnover Ratio
(c) Capital Turnover Ratio
(d) Current Assets Turnover Ratio
(e) Working Capital Turnover Ratio
   (i) Inventory/ Stock Turnover Ratio
   (ii) Receivables (Debtors) Turnover Ratio
   (iii) Payables (Creditors) Turnover Ratio.

These ratios are usually calculated with reference to sales/cost of goods sold and are expressed in terms of rate or times.

Asset Turnover Ratios: Based on different concepts of assets employed, it can be expressed as follows:

(a) Total Asset Turnover Ratio: This ratio measures the efficiency with which the firm uses its total assets. This ratio is computed as:

\[
\text{Total Asset Turnover Ratio} = \frac{\text{Sales/ Cost of Goods Sold}}{\text{Total Assets}}
\]

(b) Fixed Assets Turnover Ratio: It measures the efficiency with which the firm uses its fixed assets.

\[
\text{Fixed Assets Turnover Ratio} = \frac{\text{Sales/ Cost of Goods Sold}}{\text{Fixed Assets}}
\]

Interpretation

A high fixed assets turnover ratio indicates efficient utilisation of fixed assets in generating sales. A firm whose plant and machinery are old may show a higher fixed assets turnover ratio than the firm which has purchased them recently.

(c) Capital Turnover Ratio / Net Asset Turnover Ratio:
Interpretation

This ratio indicates the firm’s ability of generating sales/ Cost of Goods Sold per rupee of long term investment. The higher the ratio, the more efficient is the utilisation of owner’s and long-term creditors’ funds. Net Assets includes Net Fixed Assets and Net Current Assets (Current Assets – Current Liabilities). Since Net Assets equals to capital employed it is also known as Capital Turnover Ratio.

(d) Current Assets Turnover Ratio: It measures the efficiency using the current assts by the firm.

\[
\text{Current Assets Turnover Ratio} = \frac{\text{Sales/ Cost of Goods Sold}}{\text{Current Assets}}
\]

(e) Working Capital Turnover Ratio:

\[
\text{Working Capital Turnover Ratio} = \frac{\text{Sales/ Cost of Goods Sold}}{\text{Working Capital}}
\]

Interpretation

Working Capital Turnover is further segregated into Inventory Turnover, Debtors Turnover, and Creditors Turnover.

Note: Average of Total Assets/ Fixed Assets/ Current Assets/ Net Assets/ Working Capital/ also can be taken.

(i) Inventory/ Stock Turnover Ratio: This ratio also known as stock turnover ratio establishes the relationship between the cost of goods sold during the year and average inventory held during the year. It measures the efficiency with which a firm utilizes or manages its inventory. It is calculated as follows:

\[
\text{Inventory Turnover Ratio} = \frac{\text{Cost of Goods Sold/ Sales}}{\text{Average Inventory}^*}
\]

\[
^*\text{Average Inventory} = \frac{\text{Opening Stock} + \text{Closing Stock}}{2}
\]

In the case of inventory of raw material the inventory turnover ratio is calculated using the following formula:

\[
\text{Raw Material Inventory Turnover Ratio} = \frac{\text{Raw Material Consumed}}{\text{Average Raw Material Stock}}
\]
Interpretation
This ratio indicates that how fast inventory is used or sold. A high ratio is good from the viewpoint of liquidity and vice versa. A low ratio would indicate that inventory is not used/sold/lost and stays in a shelf or in the warehouse for a long time.

(ii) Receivables (Debtors) Turnover Ratio: In case firm sells goods on credit, the realization of sales revenue is delayed and the receivables are created. The cash is realised from these receivables later on.

The speed with which these receivables are collected affects the liquidity position of the firm. The debtor’s turnover ratio throws light on the collection and credit policies of the firm. It measures the efficiency with which management is managing its accounts receivables. It is calculated as follows:

\[
\text{Receivable (Debtor) Turnover Ratio} = \frac{\text{Credit Sales}}{\text{Average Accounts Receivable}}
\]

Receivables (Debtors’) Velocity: Debtors’ turnover ratio indicates the average collection period. However, the average collection period can be directly calculated as follows:

\[
\text{Receivable Velocity/ Average Collection Period} = \frac{\text{Average Accounts Receivables}}{\text{Average Daily Credit Sales}}
\]

Or,

\[
= \frac{12 \text{ months/52 weeks/360 days}}{\text{Receivable Turnover Ratio}}
\]

Average Daily Credit Sales = \[
\frac{\text{Credit Sales}}{\text{No. of days in year (say 360)}}
\]

Interpretation
The average collection period measures the average number of days it takes to collect an account receivable. This ratio is also referred to as the number of days of receivable and the number of day’s sales in receivables.

(iii) Payables Turnover Ratio: This ratio is calculated on the same lines as receivable turnover ratio is calculated. This ratio shows the velocity of payables payment by the firm. It is calculated as follows:
Payables Turnover Ratio = \( \frac{\text{Annual Net Credit Purchases}}{\text{Average Accounts Payables}} \)

A low creditor’s turnover ratio reflects liberal credit terms granted by supplies. While a high ratio shows that accounts are settled rapidly.

**Payable Velocity/ Average payment period** can be calculated using:

\[
= \frac{\text{Average Accounts Payable}}{\text{Average Daily Credit Purchases}}
\]

Or,

\[
= \frac{12 \text{ months}/52 \text{ weeks}/360 \text{ days}}{\text{Payables Turnover Ratio}}
\]

In determining the credit policy, debtor’s turnover and average collection period provide a unique guideline.

**Interpretation**

The firm can compare what credit period it receives from the suppliers and what it offers to the customers. Also it can compare the average credit period offered to the customers in the industry to which it belongs.

The above three ratios i.e. Inventory Turnover Ratio/ Receivables Turnover Ratio is also relevant to examine liquidity of an organization.

**Notes for calculating Ratios:**

1. Only selling & distribution expenses differentiate Cost of Goods Sold (COGS) and Cost of Sales (COS) in absence of it, COGS will be equal to sales.
2. We can consider Cost of Goods Sold/ Cost of Sales to calculate turnover ratios eliminating profit part.
3. Average of Total Assets/ Fixed Assets/ Current Assets/ Net Assets/ Working Capita/ also can be taken in calculating the above ratios. Infact when average figures of total assets, net assets, capital employed, shareholders’ fund etc. are available, it may be preferred to calculate ratios by using this information.
4. Ratios shall be calculated based on requirement and availability and may deviate from original formulae.

**3.3.4 Profitability Ratios**

The profitability ratios measure the profitability or the operational efficiency of the firm. These ratios reflect the final results of business operations. They are some of the most closely watched and widely quoted ratios. Management attempts to maximize these ratios to maximize firm value.
The results of the firm can be evaluated in terms of its earnings with reference to a given level of assets or sales or owner’s interest etc. Therefore, the profitability ratios are broadly classified in four categories:

(i) Profitability Ratios related to Sales
(ii) Profitability Ratios related to overall Return on Investment
(iii) Profitability Ratios required for Analysis from Owner’s Point of View
(iv) Profitability Ratios related to Market/ Valuation/ Investors.

Profitability Ratios are as follows:

1. **Profitability Ratios based on Sales**
   
   (a) Gross Profit Ratio
   
   (b) Net Profit Ratio
   
   (c) Operating Profit Ratio
   
   (d) Expenses Ratio

2. **Profitability Ratios related to Overall Return on Assets/ Investments**
   
   (a) Return on Investments (ROI)
   
   (i) Return on Assets (ROA)
   
   (ii) Return of Capital Employed (ROCE)
   
   (iii) Return on Equity (ROE)

3. **Profitability Ratios required for Analysis from Owner’s Point of View**
   
   (a) Earnings per Share (EPS)
   
   (b) Dividend per Share (DPS)
   
   (c) Dividend Payout Ratio (DP)

4. **Profitability Ratios related to Market/ Valuation/ Investors**
   
   (a) Price Earnings (P/E) Ratio
   
   (b) Dividend and Earning Yield
   
   (c) Market Value/ Book Value per Share (MV/BV)
   
   (d) Q Ratio

3.3.4.1 **Profitability Ratios based on Sales**

(a) **Gross Profit (G.P) Ratio/ Gross Profit Margin**: It measures the percentage of each sale in rupees remaining after payment for the goods sold.

\[
\text{Gross Profit Ratio} = \frac{\text{Gross Profit}}{\text{Sales}} \times 100
\]

**Interpretation**

Gross profit margin depends on the relationship between price/ sales, volume and costs. A high Gross Profit Margin is a favourable sign of good management.

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(b) **Net Profit Ratio/ Net Profit Margin:** It measures the relationship between net profit and sales of the business. Depending on the concept of net profit it can be calculated as:

\[
\text{(i) Net Profit Ratio} = \frac{\text{Net Profit}}{\text{Sales}} \times 100 \quad \text{or} \quad \frac{\text{Earnings after taxes (EAT)}}{\text{Sales}} \times 100
\]

\[
\text{(ii) Pre-tax Profit Ratio} = \frac{\text{Earnings before taxes (EBT)}}{\text{Sales}} \times 100
\]

**Interpretation**

Net Profit ratio finds the proportion of revenue that finds its way into profits. A high net profit ratio will ensure positive returns of the business.

(c) **Operating Profit Ratio:**

Operating profit ratio is also calculated to evaluate operating performance of business.

\[
\text{Operating Profit Ratio} = \frac{\text{Operating Profit}}{\text{Sales}} \times 100
\]

\[
\text{or,}\quad \frac{\text{Earnings before interest and taxes (EBIT)}}{\text{Sales}} \times 100
\]

Where,

Operating Profit = Sales – Cost of Goods Sold (COGS) – Expenses

**Interpretation**

Operating profit ratio measures the percentage of each sale in rupees that remains after the payment of all costs and expenses except for interest and taxes. This ratio is followed closely by analysts because it focuses on operating results. Operating profit is often referred to as earnings before interest and taxes or EBIT.

(d) **Expenses Ratio:** Based on different concepts of expenses it can be expresses in different variants as below:

\[
\text{(i) Cost of Goods Sold (COGS) Ratio} = \frac{\text{COGS}}{\text{Sales}} \times 100
\]
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(ii) Operating Expenses Ratio = \( \frac{\text{Administrative exp.} + \text{Selling & Distribution Overhead}}{\text{Sales}} \times 100 \)

(iii) Operating Ratio = \( \frac{\text{COGS} + \text{Operating expenses}}{\text{Sales}} \times 100 \)

(iv) Financial Expenses Ratio = \( \frac{\text{Financial expenses}^*}{\text{Sales}} \times 100 \)

*It excludes taxes, loss due to theft, goods destroyed by fire etc.

Administration Expenses Ratio, Selling & Distribution Expenses Ratio also can be calculated in similar ways.

3.3.4.2 Profitability Ratios related to Overall Return on Assets/Investments

(a) Return on Investment (ROI): ROI is the most important ratio of all. It is the percentage of return on funds invested in the business by its owners. In short, this ratio tells the owner whether or not all the effort put into the business has been worthwhile. It compares earnings/returns/profit with the investment in the company. The ROI is calculated as follows:

\[
\text{Return on Investment} = \frac{\text{Return/Profit/Earnings}}{\text{Investment}} \times 100
\]

or

\[
= \frac{\text{Return/Profit Earnings}}{\text{Sales}} \times \frac{\text{Sales}}{\text{Investment}}
\]

\[
\frac{\text{Return/Profit/Earnings}}{\text{Sales}} = \text{Profitability Ratio}
\]

(i) Investment Turnover Ratio = \( \frac{\text{Sales}}{\text{Investments}} \)

So, \( \text{ROI} = \text{Profitability Ratio} \times \text{Investment Turnover Ratio} \). ROI can be improved either by improving Profitability Ratio or Investment Turnover Ratio or by both.

The concept of investment varies and accordingly there are three broad categories of ROI i.e.

(i) Return on Assets (ROA),
(ii) Return on Capital Employed (ROCE) and
(iii) Return on Equity (ROE).

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We should keep in mind that investment may be Total Assets or Net Assets. Further funds employed in net assets are also known as capital employed which is nothing but Net worth plus Debt. Where Net worth is equity shareholders’ fund. Similarly the concept of returns/ earnings/ profits may vary as per the requirement and availability of information.

(i) Return on Assets (ROA): The profitability ratio is measured in terms of relationship between net profits and assets employed to earn that profit. This ratio measures the profitability of the firm in terms of assets employed in the firm. Based on various concepts of net profit (return) and assets the ROA may be measured as follows:

\[
\text{ROA} = \frac{\text{Net Profit after taxes}}{\text{Average Total Assets}} \text{ or } \frac{\text{Net Profit after taxes}}{\text{Average Tangible Assets}} \text{ or } \frac{\text{Net Profit after taxes}}{\text{Average Fixed Assets}}
\]

Here net profit is exclusive of interest. As Assets are also financed by lenders, hence ROA can be calculated as:

\[
\text{ROA} = \frac{\text{Net Profit after taxes} + \text{Interest}}{\text{Average Total Assets} / \text{Average Tangible Assets} / \text{Average Fixed Assets}}
\]

Or

\[
\text{ROCE (Pre-tax)} = \frac{\text{EBIT}(1-t)}{\text{Capital Employed} \times 100}
\]

Or

\[
\text{ROCE (Post-tax)} = \frac{\text{EBIT}(1-t)}{\text{Capital Employed} \times 100}
\]

Sometimes it is calculated as

\[
= \frac{\text{Net Profit after taxes (PAT/EAT) + Interest}}{\text{Capital Employed}} \times 100
\]

(ii) Return on Capital Employed (ROCE): It is another variation of ROI. The ROCE is calculated as follows:

\[
\text{ROCE (Pre-tax)} = \frac{\text{Earnings before interest and taxes (EBIT)}}{\text{Capital Employed}} \times 100
\]

\[
\text{ROCE (Post-tax)} = \frac{\text{EBIT}(1-t)}{\text{Capital Employed}} \times 100
\]

Sometime it is calculated as

\[
= \frac{\text{Net Profit after taxes (PAT/EAT) + Interest}}{\text{Capital Employed}} \times 100
\]

Where,
Capital Employed = Total Assets – Current Liabilities, or
= Fixed Assets + Working Capital
ROCE should always be higher than the rate at which the company borrows.

Intangible assets (assets which have no physical existence like goodwill, patents and trade-marks) should be included in the capital employed. But no fictitious asset should be included within capital employed. If information is available then average capital employed shall be taken.

(iii) Return on Equity (ROE): Return on Equity measures the profitability of equity funds invested in the firm. This ratio reveals how profitably of the owners’ funds have been utilised by the firm. It also measures the percentage return generated to equity shareholders. This ratio is computed as:

\[
\text{ROE} = \frac{\text{Net Profit after taxes - Preference dividend (if any)}}{\text{Networth}} \times 100
\]

Return on equity is one of the most important indicators of a firm’s profitability and potential growth. Companies that boast a high return on equity with little or no debt are able to grow without large capital expenditures, allowing the owners of the business to withdraw cash and reinvest it elsewhere. Many investors fail to realize, however, that two companies can have the same return on equity, yet one can be a much better business. If return on total shareholders is calculated then Net Profit after taxes (before preference dividend) shall be divided by total shareholders’ fund includes preference share capital.

Return on Equity using the Du Pont Model:

A finance executive at E.I. Du Pont de Nemours and Co., of Wilmington, Delaware, created the DuPont system of financial analysis in 1919. That system is used around the world today and serves as the basis of components that make up return on equity. There are various components in the calculation of return on equity using the traditional DuPont model—the net profit margin, asset turnover, and the equity multiplier. By examining each input individually, the sources of a company’s return on equity can be discovered and compared to its competitors.

(i) Profitability/Net Profit Margin: The net profit margin is simply the after-tax profit a company generates for each rupee of revenue. Net profit margins vary across industries, making it important to compare a potential investment against its competitors. Although the general rule-of-thumb is that a higher net profit margin is preferable, it is not uncommon for management to purposely lower the net profit margin in a bid to attract higher sales.

\[
\text{Profitability/Net Profit Margin} = \frac{\text{Profit}}{\text{Sales}} = \frac{\text{Net income}}{\text{Revenue}}
\]

Net profit margin is a safety cushion; the lower the margin, the less room for error. A business with 1% margins has no room for flawed execution. Small miscalculations on management’s part could lead to tremendous losses with little or no warning.
(ii) **Investment Turnover/Asset Turnover/Capital Turnover**: The asset turnover ratio is a measure of how effectively a company converts its assets into sales. It is calculated as follows:

\[
\text{Investment Turnover/Asset Turnover/Capital Turnover} = \frac{\text{Sales/Revenue}}{\text{Investment/Assets/Capital}}
\]

The asset turnover ratio tends to be inversely related to the net profit margin; i.e., the higher the net profit margin, the lower the asset turnover. The result is that the investor can compare companies using different models (low-profit, high-volume vs. high-profit, low-volume) and determine which one is the more attractive business.

(iii) **Equity Multiplier**: It is possible for a company with terrible sales and margins to take on excessive debt and artificially increase its return on equity. The equity multiplier, a measure of financial leverage, allows the investor to see what portion of the return on equity is the result of debt. The equity multiplier is calculated as follows:

\[
\text{Equity Multiplier} = \frac{\text{Investment/Assets/Capital}}{\text{Shareholders' Equity}}
\]

**Calculation of Return on Equity**

To calculate the return on equity using the DuPont model, simply multiply the three components (net profit margin, asset turnover, and equity multiplier.)

\[
\text{Return on Equity} = (\text{Profitability/Net profit margin}) \times (\text{Investment Turnover/Asset Turnover/Capital Turnover}) \times (\text{Equity Multiplier})
\]

**Example**: XYZ Company’s details are as under:

Revenue: ₹29,261; Net Income: ₹4,212; Assets: ₹27,987; Shareholders’ Equity: ₹13,572.

Calculate return on equity.

**Solution**

Net Profit Margin = \(\frac{\text{Net Income}}{\text{Revenue}} = \frac{4,212}{29,261} = 0.14439\), or 14.39%

Asset Turnover = \(\frac{\text{Revenue}}{\text{Assets}} = \frac{29,261}{27,987} = 1.0455\)

Equity Multiplier = \(\frac{\text{Assets}}{\text{Shareholders’ Equity}} = \frac{27,987}{13,572} = 2.0621\)

Finally, we multiply the three components together to calculate the return on equity:

\[
\text{Return on Equity} = (0.1439) \times (1.0455) \times (2.0621) = 0.3102, \text{ or } 31.02\%
\]

Analysis: A 31.02% return on equity is good in any industry. Yet, if you were to leave out the equity multiplier to see how much company would earn if it were completely debt-free, you will see that the ROE drops to 15.04%. 15.04% of the return on equity...
was due to profit margins and sales, while 15.96% was due to returns earned on the debt at work in the business. If you found a company at a comparable valuation with the same return on equity yet a higher percentage arose from internally-generated sales, it would be more attractive.

### 3.3.4.3 Profitability Ratios Required for Analysis from Owner’s Point of View

(a) **Earnings per Share (EPS):** The profitability of a firm from the point of view of ordinary shareholders can be measured in terms of number of equity shares. This is known as Earnings per share. It is calculated as follows:

\[
\text{Earnings per Share (EPS)} = \frac{\text{Net profit available to equity shareholders}}{\text{Number of equity shares outstanding}}
\]

(b) **Dividend per Share (DPS):** Earnings per share as stated above reflects the profitability of a firm per share; it does not reflect how much profit is paid as dividend and how much is retained by the business. Dividend per share ratio indicates the amount of profit distributed to equity shareholders per share. It is calculated as:

\[
\text{Dividend per Share (DPS)} = \frac{\text{Total Dividend paid to equity shareholders}}{\text{Number of equity shares outstanding}}
\]

(c) **Dividend Payout Ratio (DP):** This ratio measures the dividend paid in relation to net earnings. It is determined to see to how much extent earnings per share have been retained by the management for the business. It is computed as:

\[
\text{Dividend payout Ratio} = \frac{\text{Dividend per equity share (DPS)}}{\text{Earnings per Share (EPS)}}
\]

### 3.3.4.4 Profitability Ratios related to market/valuation/Investors

These ratios involve measures that consider the market value of the company’s shares. Frequently share prices data are punched with the accounting data to generate new set of information. These are (a) **Price- Earnings Ratio,** (b) **Dividend Yield,** (c) **Market Value/Book Value per share,** (d) **Q Ratio**.

(a) **Price- Earnings Ratio (P/E Ratio):** The price earnings ratio indicates the expectation of equity investors about the earnings of the firm. It relates earnings to market price and is generally taken as a summary measure of growth potential of an investment, risk characteristics, shareholders orientation, corporate image and degree of liquidity. It is calculated as

\[
\text{Price-Earnings per Share (P/E Ratio)} = \frac{\text{Market Price per Share (MPS)}}{\text{Earnings per Share (EPS)}}
\]
Interpretation
It indicates the payback period to the investors or prospective investors.

(b) Dividend and Earning Yield:

\[
\text{Dividend Yield} = \frac{\text{Dividend} \pm \text{Change in share price}}{\text{Initial share price}} \times 100
\]

Sometime it is calculated as

\[
\frac{\text{Dividend per Share (DPS)}}{\text{Market Price per Share (MPS)}} \times 100
\]

Interpretation
This ratio indicates return on investment; this may be on average investment or closing investment. Dividend (%) indicates return on paid up value of shares. But yield (%) is the indicator of true return in which share capital is taken at its market value. Earning Yield also can be calculated as

\[
\text{Earnings Yield} = \frac{\text{Earnings per Share (EPS)}}{\text{Market Price per Share (MPS)}} \times 100
\]

Also known as Earnings Price (EP) Ratio.

(c) Market Value /Book Value per Share (MVBV): It provides evaluation of how investors view the company’s past and future performance.

\[
\frac{\text{Market value per share}}{\text{Book value per share}} = \frac{\text{Average share price}}{\text{Net worth} \div \text{No. of equity shares}}
\]

Or

\[
\frac{\text{Closing share price}}{\text{Net worth} \div \text{No. of equity shares}}
\]

Interpretation
This ratio indicates market response of the shareholders’ investment. Undoubtedly, higher the ratios better is the shareholders’ position in terms of return and capital gains.

(d) Q Ratio: This ratio is proposed by James Tobin, a ratio is defined as

\[
\frac{\text{Market Value of equity and liabilities}}{\text{Estimated replacement cost of assets}}
\]
Notes for calculating Ratios:
1. EBIT (Earnings before interest and taxes) = PBIT (Profit before interest and taxes),
   EAT (Earnings after taxes) = PAT (Profit after taxes),
   EBT (Earnings before taxes) = PBT (Profit before taxes)
2. In absence of preference dividend PAT can be taken as earnings available to equity shareholders.
3. If information is available then average capital employed shall be taken while calculating ROCE.
4. Ratios shall be calculated based on requirement and availability and may deviate from original formulae.
5. Numerator should be taken in correspondence with the denominator and vice-versa.

3.4 USERS AND OBJECTIVE OF FINANCIAL ANALYSIS : A BIRDS EYE VIEW

Financial Statement analysis is useful to various shareholders to obtain the derived information about the firm

<table>
<thead>
<tr>
<th>Sl.No.</th>
<th>Users</th>
<th>Objectives</th>
<th>Ratios used in general</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>Shareholders</td>
<td>Being owners of the organisation they are interested to know about profitability and growth of the organization</td>
<td>• Mainly Profitability Ratio [In particular Earning per share (EPS), Dividend per share (DPS), Price Earnings (P/E), Dividend Payout ratio (DP)]</td>
</tr>
<tr>
<td>2.</td>
<td>Investors</td>
<td>They are interested to know overall financial health of the organisation particularly future perspective of the organisations.</td>
<td>• Profitability Ratios • Capital structure Ratios • Solvency Ratios • Turnover Ratios</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>---</td>
<td>---</td>
<td>---</td>
<td>---</td>
</tr>
</tbody>
</table>
| 3. | Lenders | They will keep an eye on the safety perspective of their money lended to the organisation | • Coverage Ratios  
• Solvency Ratios  
• Turnover Ratios  
• Profitability Ratios |
| 4. | Creditors | They are interested to know liability position of the organisation particularly in short term. Creditors would like to know whether the organisation will be able to pay the amount on due date. | • Liquidity Ratios  
• Short term solvency Ratios/ Liquidity Ratios |
| 5. | Employees | They will be interested to know the overall financial wealth of the organisation and compare it with competitor company. | • Liquidity Ratios  
• Long terms solvency Ratios  
• Profitability Ratios  
• Return of investment |
| 6. | Regulator / Government | They will analyse the financial statements to determine taxations and other details payable to the government. | • Profitability Ratios |
| 7. | Managers:-  
(a) Production Managers | They are interested to know various data regarding input output, production quantities etc. | • Input output Ratio  
• Raw material consumption. |
### (b) Sales Managers

Data related to quantities of sales for various years, other associated figures and produced future sales figure will be an area of interest for them.

- Turnover ratios (basically receivable turnover ratio)
- Expenses Ratios

### (c) Financial Manager

They are interested to know various ratios for their future predictions of financial requirement.

- Profitability Ratios (particularly related to Return on investment)
- Turnover ratios
- Capital Structure Ratios
- All Ratios

### (d) Chief Executives/General Manager

They will try to find the entire perspective of the company, starting from Sales, Finance, Inventory, Human resources, Production etc.

- All Ratios

### 8. Different Industry

#### (a) Telecom

Finance Manager /Analyst will calculate ratios of their company and compare it with Industry norms.

- Ratio related to ‘call’
- Revenue and expenses per customer

#### (b) Bank

- Loan to deposit Ratios
- Operating expenses and income ratios
3.5 APPLICATION OF RATIO ANALYSIS IN FINANCIAL DECISION MAKING

A popular technique of analysing the performance of a business concern is that of financial ratio analysis. As a tool of financial management, they are of crucial significance. The importance of ratio analysis lies in the fact that it presents facts on a comparative basis and enables drawing of inferences regarding the performance of a firm. Ratio analysis is relevant in assessing the performance of a firm in respect of following aspects:

3.5.1 Financial Ratios for Evaluating Performance

(a) **Liquidity Position:** With the help of ratio analysis one can draw conclusions regarding liquidity position of a firm. The liquidity position of a firm would be satisfactory if it is able to meet its obligations when they become due. This ability is reflected in the liquidity ratios of a firm. The liquidity ratios are particularly useful in credit analysis by banks and other suppliers of short-term loans.

(b) **Long-term Solvency:** Ratio analysis is equally useful for assessing the long-term financial viability of a firm. This aspect of the financial position of a borrower is of concern to the long term creditors, security analysts and the present and potential owners of a business. The long term solvency is measured by the leverage/capital structure and profitability ratios which focus on earning power and operating efficiency. The leverage ratios, for instance, will indicate whether a firm has a reasonable proportion of various sources of finance or whether heavily loaded with debt in which case its solvency is exposed to serious strain. Similarly, the various profitability ratios would reveal whether or not the firm is able to offer adequate return to its owners consistent with the risk involved.

(c) **Operating Efficiency:** Ratio analysis throws light on the degree of efficiency in the management and utilisation of its assets. The various activity ratios measure this kind of operational efficiency. In fact, the solvency of a firm is, in the ultimate analysis, dependent upon the sales revenues generated by the use of its assets – total as well as its components.

(d) **Overall Profitability:** Unlike the outside parties which are interested in one aspect of the financial position of a firm, the management is constantly concerned about the overall profitability of the enterprise. That is, they are concerned about
the ability of the firm to meet its short-term as well as long-term obligations to its creditors, to ensure a reasonable return to its owners and secure optimum utilisation of the assets of the firm. This is possible if an integrated view is taken and all the ratios are considered together.

(e) **Inter-firm Comparison:** Ratio analysis not only throws light on the financial position of a firm but also serves as a stepping stone to remedial measures. This is made possible due to inter-firm comparison/comparison with industry averages. A single figure of particular ratio is meaningless unless it is related to some standard or norm. One of the popular techniques is to compare the ratios of a firm with the industry average. It should be reasonably expected that the performance of a firm should be in broad conformity with that of the industry to which it belongs. An inter-firm comparison would demonstrate the relative position vis-a-vis its competitors. If the results are at variance either with the industry average or with those of the competitors, the firm can seek to identify the probable reasons and, in the light, take remedial measures. Ratios not only perform post mortem of operations, but also serve as barometer for future. Ratios have predictor value and they are very helpful in forecasting and planning the business activities for a future. It helps in budgeting. Conclusions are drawn on the basis of the analysis obtained by using ratio analysis. The decisions affected may be whether to supply goods on credit to a concern, whether bank loans will be made available, etc.

(f) **Financial Ratios for Budgeting:** In this field ratios are able to provide a great deal of assistance, budget is only an estimate of future activity based on past experience, in the making of which the relationship between different spheres of activities are invaluable.

It is usually possible to estimate budgeted figures using financial ratios. Ratios also can be made use of for measuring actual performance with budgeted estimates. They indicate directions in which adjustments should be made either in the budget or in performance to bring them closer to each other.

### 3.6 LIMITATIONS OF FINANCIAL RATIOS

The limitations of financial ratios are listed below:

(i) **Diversified product lines:** Many businesses operate a large number of divisions in quite different industries. In such cases ratios calculated on the basis of aggregate data cannot be used for inter-firm comparisons.

(ii) **Financial data are badly distorted by inflation:** Historical cost values may be substantially different from true values. Such distortions of financial data are also carried in the financial ratios.
(iii) Seasonal factors may also influence financial data.  
**Example:** A company deals in summer garments. It keeps a high inventory during October - January every year. For the rest of the year its inventory level becomes just 1/4th of the seasonal inventory level.
So liquidity ratios and inventory ratios will produce biased picture. Year end picture may not be the average picture of the business. Sometimes it is suggested to take monthly average inventory data instead of year end data to eliminate seasonal factors. But for external users it is difficult to get monthly inventory figures. (Even in some cases monthly inventory figures may not be available).

(iv) **To give a good shape to the popularly used financial ratios (like current ratio, debt-equity ratios, etc.):** The business may make some year-end adjustments. Such window dressing can change the character of financial ratios which would be different had there been no such change.

(v) **Differences in accounting policies and accounting period:** It can make the accounting data of two firms non-comparable as also the accounting ratios.

(vi) **There is no standard set of ratios against which a firm’s ratios can be compared:** Sometimes a firm’s ratios are compared with the industry average. But if a firm desires to be above the average, then industry average becomes a low standard. On the other hand, for a below average firm, industry averages become too high a standard to achieve.

(vii) **It is very difficult to generalise whether a particular ratio is good or bad:** For example, a low current ratio may be said ‘bad’ from the point of view of low liquidity, but a high current ratio may not be ‘good’ as this may result from inefficient working capital management.

(viii) **Financial ratios are inter-related, not independent:** Viewed in isolation one ratio may highlight efficiency. But when considered as a set of ratios they may speak differently. Such interdependence among the ratios can be taken care of through multivariate analysis.

Financial ratios provide clues but not conclusions. These are tools only in the hands of experts because there is no standard ready-made interpretation of financial ratios.

### 3.7 FINANCIAL ANALYSIS

It may be of two types: - Horizontal and vertical:

**Horizontal Analysis:** When financial statement of one year of are analysed and interpreted after comparing with another year or years, it is known as horizontal analysis. It can be based on the ratios derived from the financial information over the same time span.
3.30 FINANCIAL MANAGEMENT

**Vertical Analysis:** When financial statement of single year is analyzed then it is called vertical analysis. This analysis is useful in inter firm comparison. Every item of Profit and loss account is expressed as a percentage of gross sales, while every item on a balance sheet is expressed as a percentage of total assets held by the firm.

### 3.8 SUMMARY OF RATIOS

Another way of categorizing the ratios is being shown to you in a tabular form. A summary of the ratios has been tabulated as under:

<table>
<thead>
<tr>
<th>Ratio</th>
<th>Formulae</th>
<th>Interpretation</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Liquidity Ratio</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Current Ratio</td>
<td><img src="current_ratio.png" alt="Image" /></td>
<td>A simple measure that estimates whether the business can pay short term debts. Ideal ratio is 1</td>
</tr>
<tr>
<td>Quick Ratio</td>
<td><img src="quick_ratio.png" alt="Image" /></td>
<td>It measures the ability to meet current debt immediately. Ideal ratio is 1</td>
</tr>
<tr>
<td>Cash Ratio</td>
<td><img src="cash_ratio.png" alt="Image" /></td>
<td>It measures absolute liquidity of the business.</td>
</tr>
<tr>
<td>Basic Defense Interval Ratio</td>
<td><img src="basic_defense.png" alt="Image" /></td>
<td>It measures the ability of the business to meet regular cash expenditures.</td>
</tr>
<tr>
<td>Net Working Capital Ratio</td>
<td><img src="net_working_capital.png" alt="Image" /></td>
<td>It is a measure of cash flow to determine the ability of business to survive financial difficulties.</td>
</tr>
<tr>
<td><strong>Capital Structure Ratio</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Equity Ratio</td>
<td><img src="equity_ratio.png" alt="Image" /></td>
<td>It indicates owner’s fund in companies to total fund invested.</td>
</tr>
<tr>
<td>Debt Ratio</td>
<td><img src="debt_ratio.png" alt="Image" /></td>
<td>It is an indicator of use of outside funds.</td>
</tr>
<tr>
<td>Ratio</td>
<td>Formula</td>
<td>Interpretation</td>
</tr>
<tr>
<td>------------------------------</td>
<td>-------------------------------------------------------------------------</td>
<td>--------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Debt to equity Ratio</td>
<td>Total Outside Liabilities / Shareholders' Equity</td>
<td>It indicates the composition of capital structure in terms of debt and equity.</td>
</tr>
<tr>
<td>Debt to Total Assets Ratio</td>
<td>Total Outside Liabilities / Total Assets</td>
<td>It measures how much of total assets is financed by the debt.</td>
</tr>
</tbody>
</table>
| Capital Gearing Ratio        | \[
\frac{(Preference Share Capital + Debentures + Other Borrowed funds)}{(Equity Share Capital + Reserves & Surplus - Losses)}
\] | It shows the proportion of fixed interest bearing capital to equity shareholders’ fund. It also signifies the advantage of financial leverage to the equity shareholder. |
| Proprietary Ratio            | Proprietary Fund / Total Assets                                         | It measures the proportion of total assets financed by shareholders.           |
| **Coverage Ratios**          |                                                                         |                                                                                |
| Debt Service Coverage Ratio  | Earnings available for debt services / (Interest + Installments)          | It measures the ability to meet the commitment of various debt services like interest, instalment etc. Ideal ratio is > 1. |
| Interest Coverage Ratio      | EBIT / Interest                                                         | It measures the ability of the business to meet interest. Ideal ratio is > 1. |
| Preference Dividend Coverage Ratio | Net Profit/Earning after taxes (EAT) / Preference dividend liability | It measures the ability to pay the preference shareholders’ dividend. Ideal ratio is > 1. |
| Fixed Charges Coverage Ratio | \[
\frac{EBIT + Depreciation}{Interest + Re-payment of loan - 1-tax rate}
\] | This ratio shows how many times the cash flow before interest and taxes covers all fixed financing charges. The ideal ratio is > 1. |
### Activity Ratio/ Efficiency Ratio/ Performance Ratio/ Turnover Ratio

<table>
<thead>
<tr>
<th>Ratio</th>
<th>Formula</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Asset Turnover Ratio</td>
<td>Sales/ Cost of Goods Sold / Average Total Assets</td>
<td>A measure of total asset utilisation. It helps to answer the question - What sales are being generated by each rupee’s worth of assets invested in the business?</td>
</tr>
<tr>
<td>Fixed Assets Turnover Ratio</td>
<td>Sales/ Cost of Goods Sold / Fixed Assets</td>
<td>This ratio is about fixed asset capacity. A reducing sales or profit being generated from each rupee invested in fixed assets may indicate overcapacity or poorer-performing equipment.</td>
</tr>
<tr>
<td>Capital Turnover Ratio</td>
<td>Sales/ Cost of Goods Sold / Net Assets</td>
<td>Indicates the firm’s ability to generate sales per rupee of long term</td>
</tr>
<tr>
<td>Working Capital Turnover Ratio</td>
<td>Sales/COGS / Working Capital</td>
<td>It measures the efficiency of the firm to use working</td>
</tr>
<tr>
<td>Inventory Turnover Ratio</td>
<td>COGS/Sales / Average Inventory</td>
<td>It measures the efficiency of the firm to manage its inventory.</td>
</tr>
<tr>
<td>Debtors Turnover Ratio</td>
<td>Credit Sales / Average Accounts Receivable</td>
<td>It measures the efficiency at which firm is managing its receivables.</td>
</tr>
<tr>
<td>Receivables (Debtors’) Velocity</td>
<td>Average Accounts Receivables / Average Daily Credit Sales</td>
<td>It measures the velocity of collection of receivables.</td>
</tr>
<tr>
<td>Payables Turnover Ratio</td>
<td>Annual Net Credit Purchases / Average Accounts Payables</td>
<td>It measures the velocity of payables payment.</td>
</tr>
</tbody>
</table>

### Profitability Ratios based on Sales

<table>
<thead>
<tr>
<th>Ratio</th>
<th>Formula</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gross Profit Ratio</td>
<td>Gross Profit / Sales × 100</td>
<td>This ratio tells us something about the business’s ability consistently to control its production costs or to manage the margins it makes on products it buys</td>
</tr>
</tbody>
</table>
### Net Profit Ratio

\[
\text{Net Profit Ratio} = \frac{\text{Net Profit}}{\text{Sales}} \times 100
\]

It measures the relationship between net profit and sales of the business.

### Operating Profit Ratio

\[
\text{Operating Profit Ratio} = \frac{\text{Operating Profit}}{\text{Sales}} \times 100
\]

It measures operating performance of business.

### Expenses Ratio

#### Cost of Goods Sold (COGS) Ratio
\[
\text{COGS Ratio} = \frac{\text{COGS}}{\text{Sales}} \times 100
\]

It measures portion of a particular expenses in comparison to sales.

#### Operating Expenses Ratio

\[
\text{Operating Expenses Ratio} = \left( \frac{\text{Administrative exp. + Selling & Distribution Overheads}}{\text{Sales}} \right) \times 100
\]

It measures portion of a particular expenses in comparison to sales.

#### Operating Ratio
\[
\text{Operating Ratio} = \frac{\text{COGS + Operating expenses}}{\text{Sales}} \times 100
\]

#### Financial Expenses Ratio
\[
\text{Financial Expenses Ratio} = \frac{\text{Financial expenses}}{\text{Sales}} \times 100
\]

### Profitability Ratios related to Overall Return on Assets/ Investments

#### Return on Investment (ROI)
\[
\text{ROI} = \frac{\text{Return/Profit/Earnings}}{\text{Investments}} \times 100
\]

It measures overall return of the business on investment/ equity funds/ capital employed/ assets.

#### Return on Assets (ROA)
\[
\text{ROA} = \frac{\text{Net Profit after taxes}}{\text{Average total assets}}
\]

It measures net profit per rupee of average total assets/ average tangible assets/ average fixed assets.

#### Return on Capital Employed (ROCE) (Pre-tax)
\[
\text{ROCE (Pre-tax)} = \frac{\text{EBIT}}{\text{Capital Employed}} \times 100
\]

It measures overall earnings (either pre-tax or post tax) on total capital employed.
### Return on Capital Employed (ROCE) (Post-tax)

\[
\text{ROCE (Post-tax)} = \frac{\text{EBIT} (1 - t)}{\text{Capital Employed}} \times 100
\]

It indicates earnings available to equity shareholders in comparison to equity shareholders’ net worth.

### Return on Equity (ROE)

\[
\text{ROE} = \frac{\text{Net Profit after taxes - Preference dividend (if any)}}{\text{Net worth/equity shareholders' fund}} \times 100
\]

### Profitability Ratios Required for Analysis from Owner’s Point of View

<table>
<thead>
<tr>
<th>Profitability Ratio</th>
<th>Formula</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Earnings per Share (EPS)</td>
<td>( \frac{\text{Net profit available to equity shareholders}}{\text{Number of equity shares outstanding}} )</td>
<td>EPS measures the overall profit generated for each share in existence over a particular period.</td>
</tr>
<tr>
<td>Dividend per Share (DPS)</td>
<td>( \frac{\text{Dividend paid to equity shareholders}}{\text{Number of equity shares outstanding}} )</td>
<td>Proportion of profit distributed per equity share.</td>
</tr>
<tr>
<td>Dividend payout Ratio (DP)</td>
<td>( \frac{\text{Dividend per equity share}}{\text{Earning per Share (EPS)}} )</td>
<td>It shows % of EPS paid as dividend and retained earnings.</td>
</tr>
</tbody>
</table>

### Profitability Ratios related to market/valuation/Investors

<table>
<thead>
<tr>
<th>Profitability Ratio</th>
<th>Formula</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Price-Earnings per Share (P/E Ratio)</td>
<td>( \frac{\text{Market Price per Share (MPS)}}{\text{Earning per Share (EPS)}} )</td>
<td>At any time, the P/E ratio is an indication of how highly the market “rates” or “values” a business. A P/E ratio is best viewed in the context of a sector or market average to get a feel for relative value and stock market pricing.</td>
</tr>
</tbody>
</table>
### FINANCIAL ANALYSIS AND PLANNING-RATIO ANALYSIS

| Dividend Yield | Dividend ± Change in share price \[\text{Initial share price} \times 100\] or Dividend per Share (DPS) \[\text{Market Price per Share (MPS)} \times 100\] | It measures dividend paid based on market price of shares. |
| Earnings Yield | Earnings per Share (EPS) \[\text{Market Price per Share (MPS)} \times 100\] | It is the relationship of earning per share and market value of shares. |
| Market Value / Book Value per Share | Market value per share \[\text{Book value per share}\] | It indicates market response of the shareholders' investment. |
| Q Ratio | Market Value of equity and liabilities \[\text{Estimated replacement cost of assets}\] | It measures market value of equity as well as debt in comparison to all assets at their replacement cost. |

#### ILLUSTRATION 1

In a meeting held at Solan towards the end of 2016, the Directors of M/s HPCL Ltd. have taken a decision to diversify. At present HPCL Ltd. sells all finished goods from its own warehouse. The company issued debentures on 01.01.2017 and purchased fixed assets on the same day. The purchase prices have remained stable during the concerned period. Following information is provided to you:

#### Income Statements

<table>
<thead>
<tr>
<th>Particulars</th>
<th>2016 (₹)</th>
<th>2017 (₹)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash Sales</td>
<td>30,000</td>
<td>32,000</td>
</tr>
<tr>
<td>Credit Sales</td>
<td>2,70,000</td>
<td>3,00,000</td>
</tr>
<tr>
<td>Less: Cost of goods sold</td>
<td>2,36,000</td>
<td>2,98,000</td>
</tr>
<tr>
<td>Gross profit</td>
<td>64,000</td>
<td>76,000</td>
</tr>
<tr>
<td>Less: Operating Expenses</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Warehousing</td>
<td>13,000</td>
<td>14,000</td>
</tr>
<tr>
<td>Transport</td>
<td>6,000</td>
<td>10,000</td>
</tr>
<tr>
<td>Administrative</td>
<td>19,000</td>
<td>19,000</td>
</tr>
<tr>
<td>Selling</td>
<td>11,000</td>
<td>49,000</td>
</tr>
<tr>
<td>Net Profit</td>
<td>15,000</td>
<td>17,000</td>
</tr>
</tbody>
</table>

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Balance Sheet

<table>
<thead>
<tr>
<th>Assets &amp; Liabilities</th>
<th>2016 ₹</th>
<th>2017 ₹</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fixed Assets (Net Block)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Receivables</td>
<td>50,000</td>
<td>82,000</td>
</tr>
<tr>
<td>Cash at Bank</td>
<td>10,000</td>
<td>7,000</td>
</tr>
<tr>
<td>Stock</td>
<td>60,000</td>
<td>94,000</td>
</tr>
<tr>
<td>Total Current Assets (CA)</td>
<td>1,20,000</td>
<td>1,83,000</td>
</tr>
<tr>
<td>Payables</td>
<td>50,000</td>
<td>76,000</td>
</tr>
<tr>
<td>Total Current Liabilities (CL)</td>
<td>50,000</td>
<td>76,000</td>
</tr>
<tr>
<td>Working Capital (CA - CL)</td>
<td>70,000</td>
<td>1,07,000</td>
</tr>
<tr>
<td>Total Assets</td>
<td>1,00,000</td>
<td>1,47,000</td>
</tr>
</tbody>
</table>

Represented by:

- Share Capital: 75,000
- Reserve and Surplus: 25,000
- Debentures: 30,000

You are required to calculate the following ratios for the years 2016/2017.

(i) Gross Profit Ratio
(ii) Operating Expenses to Sales Ratio.
(iii) Operating Profit Ratio
(iv) Capital Turnover Ratio
(v) Stock Turnover Ratio
(vi) Net Profit to Net Worth Ratio, and
(vii) Receivables Collection Period.

Ratio relating to capital employed should be based on the capital at the end of the year. Give the reasons for change in the ratios for 2 years. Assume opening stock of ₹ 40,000 for the year 2017. Ignore Taxation.

SOLUTION

### Computation of Ratios

<table>
<thead>
<tr>
<th>Ratios</th>
<th>2016</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gross profit ratio</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Gross profit/sales</td>
<td>(\frac{64,000 \times 100}{3,00,000})</td>
<td>(\frac{76,000 \times 100}{3,74,000})</td>
</tr>
<tr>
<td></td>
<td>21.3%</td>
<td>20.3%</td>
</tr>
</tbody>
</table>
### Operating expenses to sales ratio

\[
\frac{\text{Operating exp}}{\text{Total sales}} = \frac{49,000 \times 100}{3,00,000} = 16.3\%
\]
\[
\frac{\text{Operating exp}}{\text{Total sales}} = \frac{57,000 \times 100}{3,74,000} = 15.2\%
\]

### Operating profit ratio

\[
\frac{\text{Operating profit}}{\text{Total sales}} = \frac{15,000 \times 100}{3,00,000} = 5\%
\]
\[
\frac{\text{Operating profit}}{\text{Total sales}} = \frac{19,000 \times 100}{3,74,000} = 5.08\%
\]

### Capital turnover ratio

\[
\frac{\text{Sales}}{\text{capital employed}} = \frac{3,00,000}{1,00,000} = 3\]
\[
\frac{\text{Sales}}{\text{capital employed}} = \frac{3,74,000}{1,47,000} = 2.54
\]

### Stock turnover ratio

\[
\frac{\text{COGS}}{\text{Average stock}} = \frac{2,36,000}{50,000} = 4.7
\]
\[
\frac{\text{COGS}}{\text{Average stock}} = \frac{2,98,000}{77,000} = 3.9
\]

### Net Profit to Networth

\[
\frac{\text{Net profit}}{\text{Networth}} = \frac{15,000 \times 100}{1,00,000} = 15\%
\]
\[
\frac{\text{Net profit}}{\text{Networth}} = \frac{17,000 \times 100}{1,17,000} = 14.5\%
\]

### Receivables collection period

\[
\frac{\text{Average receivables}}{\text{Average daily sales}} = \frac{50,000}{739.73} = 67.6\text{ days}
\]
\[
\frac{\text{Average receivables}}{\text{Average daily sales}} = \frac{82,000}{936.99} = 87.5\text{ days}
\]

### Working note:

\[
\text{Average daily sales} = \frac{\text{Credit sales}}{365} = \frac{2,70,000}{365} = \frac{3,42,000}{365} = \frac{739.73}{936.99}
\]

**Analysis:** The decline in the Gross profit ratio could be either due to a reduction in the selling price or increase in the direct expenses (since the purchase price has remained the same). Similarly there is a decline in the ratio of operating expenses to sales. However since operating expenses have little bearing with sales, a decline in this ratio cannot be necessarily be interpreted as an increase in operational efficiency. An in-depth analysis reveals that the decline in the warehousing and the administrative expenses has been partly set off by an increase in the transport and the selling expenses. The operating profit ratio has remained the same in spite of a decline in the Gross profit margin ratio. In fact the company has not benefited at all in terms of operational performance because of the increased sales.

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The company has not been able to deploy its capital efficiently. This is indicated by a decline in the Capital turnover from 3 to 2.5 times. In case the capital turnover would have remained at 3 the company would have increased sales and profits by ₹ 67,000 and ₹ 3,350 respectively.

The decline in the stock turnover ratio implies that the company has increased its investment in stock. Return on Net worth has declined indicating that the additional capital employed has failed to increase the volume of sales proportionately. The increase in the Average collection period indicates that the company has become liberal in extending credit on sales. However, there is a corresponding increase in the current assets due to such a policy.

It appears as if the decision to expand the business has not shown the desired results.

**ILLUSTRATION 2**

Following is the abridged Balance Sheet of Alpha Ltd.:

<table>
<thead>
<tr>
<th>Liabilities</th>
<th>₹</th>
<th>Assets</th>
<th>₹</th>
<th>₹</th>
</tr>
</thead>
<tbody>
<tr>
<td>Share Capital</td>
<td>1,00,000</td>
<td>Land and Buildings</td>
<td>80,000</td>
<td></td>
</tr>
<tr>
<td>Profit and Loss Account</td>
<td>17,000</td>
<td>Plant and Machineries</td>
<td>50,000</td>
<td></td>
</tr>
<tr>
<td>Current Liabilities</td>
<td>40,000</td>
<td>Less: Depreciation</td>
<td>15,000</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>35,000</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Stock</td>
<td>21,000</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Receivables</td>
<td>20,000</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Bank</td>
<td>1,000</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>42,000</td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>1,57,000</td>
<td><strong>Total</strong></td>
<td>1,57,000</td>
<td></td>
</tr>
</tbody>
</table>

With the help of the additional information furnished below, you are required to prepare Trading and Profit & Loss Account and a Balance Sheet as at 31st March, 2017:

(i) The company went in for reorganisation of capital structure, with share capital remaining the same as follows:

| Share capital          | 50% |
| Other Shareholders’ funds | 15% |
| 5% Debentures          | 10% |
| Payables               | 25% |

Debentures were issued on 1st April, interest being paid annually on 31st March.

(ii) Land and Buildings remained unchanged. Additional plant and machinery has been bought and a further ₹ 5,000 depreciation written off.

(The total fixed assets then constituted 60% of total fixed and current assets.)

(iii) Working capital ratio was 8 : 5.

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(iv) Quick assets ratio was 1 : 1.
(v) The receivables (four-fifth of the quick assets) to sales ratio revealed a credit period of 2 months. There were no cash sales.
(vi) Return on net worth was 10%.
(vii) Gross profit was at the rate of 15% of selling price.
(viii) Stock turnover was eight times for the year.

Ignore Taxation.

SOLUTION

<table>
<thead>
<tr>
<th>Particulars</th>
<th>%</th>
<th>(₹)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Share capital</td>
<td>50%</td>
<td>1,00,000</td>
</tr>
<tr>
<td>Other shareholders funds</td>
<td>15%</td>
<td>30,000</td>
</tr>
<tr>
<td>5% Debentures</td>
<td>10%</td>
<td>20,000</td>
</tr>
<tr>
<td>Payables</td>
<td>25%</td>
<td>50,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>100%</td>
<td>2,00,000</td>
</tr>
</tbody>
</table>

Land and Buildings

Total liabilities = Total Assets

₹ 2,00,000 = Total Assets

Fixed Assets = 60% of total fixed assets and current assets

= ₹ 2,00,000 x 60/100 = ₹ 1,20,000

Calculation of additions to Plant & Machinery

<table>
<thead>
<tr>
<th>₹</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total fixed assets</td>
</tr>
<tr>
<td>Less: Land &amp; Buildings</td>
</tr>
<tr>
<td>Plant and Machinery (after providing depreciation)</td>
</tr>
<tr>
<td>Depreciation on Machinery up to 31-3-20X2</td>
</tr>
<tr>
<td>Add: Further depreciation</td>
</tr>
<tr>
<td><strong>Total</strong></td>
</tr>
</tbody>
</table>

Current assets = Total assets – Fixed assets

= ₹ 2,00,000 – ₹ 1,20,000 = ₹ 80,000

Calculation of stock

Quick ratio: \[
\frac{\text{Current assets - stock}}{\text{Current liabilities}} = 1
\]

= \[\frac{\text{₹ 80,000} - \text{stock}}{\text{₹ 50,000}} = 1\]
50,000 = ₹ 80,000 – Stock
Stock = ₹ 80,000 – ₹ 50,000
= ₹ 30,000

Receivables = 4/5th of quick assets
= (₹ 80,000 – 30,000) x 4/5
= ₹ 40,000

**Receivables turnover ratio**

\[
\text{Receivables turnover ratio} = \frac{\text{Receivables}}{\text{Credit Sales}} \times 365 \text{ days} = 60 \text{ days}
\]

\[
= \frac{40,000 \times 12}{\text{Credit Sales}} \times 365 = 2 \text{ months}
\]

2 credit sales = ₹ 4,80,000
Credit sales = ₹ 4,80,000/2
= ₹ 2,40,000

Gross profit (15% of sales)
= ₹ 2,40,000 x 15/100 = ₹ 36,000

**Return on net worth (net profit)**

Net worth = ₹ 1,00,000 + ₹ 30,000
= ₹ 1,30,000

Net profit = ₹ 1,30,000 x 10/100 = ₹ 13,000
Debenture interest = ₹ 20,000 x 5/100 = ₹ 1,000

**Projected profit and loss account for the year ended 31-3-2017**

<table>
<thead>
<tr>
<th>Description</th>
<th>₹</th>
<th>Description</th>
<th>₹</th>
</tr>
</thead>
<tbody>
<tr>
<td>To cost of goods sold</td>
<td>2,04,000</td>
<td>By sales</td>
<td>2,40,000</td>
</tr>
<tr>
<td>To gross profit</td>
<td>36,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>2,40,000</td>
<td></td>
<td>2,40,000</td>
</tr>
<tr>
<td>To debenture interest</td>
<td>1,000</td>
<td>By gross profit</td>
<td>36,000</td>
</tr>
<tr>
<td>To administration and other expenses</td>
<td>22,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>To net profit</td>
<td>13,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>36,000</td>
<td></td>
<td>36,000</td>
</tr>
</tbody>
</table>
Projected Balance Sheet as at 31st March, 2017

<table>
<thead>
<tr>
<th>Liabilities</th>
<th>₹</th>
<th>Assets</th>
<th>₹</th>
</tr>
</thead>
<tbody>
<tr>
<td>Share capital</td>
<td>1,00,000</td>
<td>Fixed assets</td>
<td></td>
</tr>
<tr>
<td>Profit and loss A/c</td>
<td>30,000</td>
<td>Land &amp; buildings</td>
<td>80,000</td>
</tr>
<tr>
<td>(17,000+13,000)</td>
<td></td>
<td>Plant &amp; machinery</td>
<td>60,000</td>
</tr>
<tr>
<td>5% Debentures</td>
<td>20,000</td>
<td>Less: Depreciation</td>
<td>20,000</td>
</tr>
<tr>
<td>Current liabilities</td>
<td></td>
<td>Current assets</td>
<td>40,000</td>
</tr>
<tr>
<td>Trade creditors</td>
<td>50,000</td>
<td>Stock</td>
<td>30,000</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Debtors</td>
<td>40,000</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Bank</td>
<td>10,000</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>80,000</td>
</tr>
<tr>
<td></td>
<td>2,00,000</td>
<td></td>
<td>2,00,000</td>
</tr>
</tbody>
</table>

**ILLUSTRATION 3**

*X Co. has made plans for the next year. It is estimated that the company will employ total assets of ₹ 8,00,000; 50 per cent of the assets being financed by borrowed capital at an interest cost of 8 per cent per year. The direct costs for the year are estimated at ₹ 4,80,000 and all other operating expenses are estimated at ₹ 80,000. The goods will be sold to customers at 150 per cent of the direct costs. Tax rate is assumed to be 50 per cent.*

You are required to calculate: (i) net profit margin; (ii) return on assets; (iii) asset turnover and (iv) return on owners’ equity.

**SOLUTION**

The net profit is calculated as follows:

<table>
<thead>
<tr>
<th>Particulars</th>
<th>₹</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sales (150% of ₹ 4,80,000)</td>
<td>7,20,000</td>
</tr>
<tr>
<td>Direct costs</td>
<td>4,80,000</td>
</tr>
<tr>
<td>Gross profit</td>
<td>2,40,000</td>
</tr>
<tr>
<td>Operating expenses</td>
<td>80,000</td>
</tr>
<tr>
<td>Interest changes (8% of ₹ 4,00,000)</td>
<td>32,000</td>
</tr>
<tr>
<td>Profit before taxes</td>
<td>1,28,000</td>
</tr>
<tr>
<td>Taxes (@ 50%)</td>
<td>64,000</td>
</tr>
<tr>
<td>Net profit after taxes</td>
<td>64,000</td>
</tr>
</tbody>
</table>

(i) Net profit margin = \[\frac{Profit\ after\ taxes}{Sales}\] = \[\frac{64,000}{7,20,000}\] = 0.89 or 8.9%

Net profit margin = \[\frac{EBIT\ (1 - T)}{Sales}\] = \[\frac{1,60,000(1 - 0.5)}{7,20,000}\] = 0.111 or 11.1%
(ii) Return on assets = \( \frac{\text{EBIT} (1 - T)}{\text{Assets}} = \frac{\text{¥1,60,000}(1 - 0.5)}{\text{¥8,00,000}} \)
= 0.10 or 10%

(iii) Asset turnover = \( \frac{\text{Sales}}{\text{Assets}} = \frac{\text{¥7,20,000}}{\text{¥8,00,000}} = 0.9 \text{ times} \)

(iv) Return on equity = \( \frac{\text{Net Profit after taxes}}{\text{Owners' equity}} = \frac{\text{¥64,000}}{50\% \text{ of ¥8,00,000}} = \frac{\text{¥64,000}}{\text{¥4,00,000}} = 0.16 \text{ or } 16% \)

ILLUSTRATION 4

ABC Company sells plumbing fixtures on terms of 2/10, net 30. Its financial statements over the last 3 years are as follows:

<table>
<thead>
<tr>
<th>Particular</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash</td>
<td>¥30,000</td>
<td>¥20,000</td>
<td>¥5,000</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>¥2,00,000</td>
<td>¥2,60,000</td>
<td>¥2,90,000</td>
</tr>
<tr>
<td>Inventory</td>
<td>¥4,00,000</td>
<td>¥4,80,000</td>
<td>¥6,00,000</td>
</tr>
<tr>
<td>Net fixed assets</td>
<td>¥8,00,000</td>
<td>¥8,00,000</td>
<td>¥8,00,000</td>
</tr>
<tr>
<td></td>
<td>¥14,30,000</td>
<td>¥15,60,000</td>
<td>¥16,95,000</td>
</tr>
<tr>
<td>Accounts payable</td>
<td>¥2,30,000</td>
<td>¥3,00,000</td>
<td>¥3,80,000</td>
</tr>
<tr>
<td>Accruals</td>
<td>¥2,00,000</td>
<td>¥2,10,000</td>
<td>¥2,25,000</td>
</tr>
<tr>
<td>Bank loan, short-term</td>
<td>¥1,00,000</td>
<td>¥1,00,000</td>
<td>¥1,40,000</td>
</tr>
<tr>
<td>Long-term debt</td>
<td>¥3,00,000</td>
<td>¥3,00,000</td>
<td>¥3,00,000</td>
</tr>
<tr>
<td>Common stock</td>
<td>¥1,00,000</td>
<td>¥1,00,000</td>
<td>¥1,00,000</td>
</tr>
<tr>
<td>Retained earnings</td>
<td>¥5,00,000</td>
<td>¥5,50,000</td>
<td>¥5,50,000</td>
</tr>
<tr>
<td></td>
<td>¥14,30,000</td>
<td>¥15,60,000</td>
<td>¥16,95,000</td>
</tr>
<tr>
<td>Sales</td>
<td>¥40,00,000</td>
<td>¥43,00,000</td>
<td>¥38,00,000</td>
</tr>
<tr>
<td>Cost of goods sold</td>
<td>¥32,00,000</td>
<td>¥36,00,000</td>
<td>¥33,00,000</td>
</tr>
<tr>
<td>Net profit</td>
<td>¥3,00,000</td>
<td>¥2,00,000</td>
<td>¥1,00,000</td>
</tr>
</tbody>
</table>

Analyse the company's financial condition and performance over the last 3 years. Are there any problems?
SOLUTION

<table>
<thead>
<tr>
<th>Ratios</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current ratio</td>
<td>1.19</td>
<td>1.25</td>
<td>1.20</td>
</tr>
<tr>
<td>Acid-test ratio</td>
<td>0.43</td>
<td>0.46</td>
<td>0.40</td>
</tr>
<tr>
<td>Average collection period</td>
<td>18</td>
<td>22</td>
<td>27</td>
</tr>
<tr>
<td>Inventory turnover</td>
<td>NA*</td>
<td>8.2</td>
<td>6.1</td>
</tr>
<tr>
<td>Total debt to net worth</td>
<td>1.38</td>
<td>1.40</td>
<td>1.61</td>
</tr>
<tr>
<td>Long-term debt to total</td>
<td>0.33</td>
<td>0.32</td>
<td>0.32</td>
</tr>
<tr>
<td>capitalization</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Gross profit margin</td>
<td>0.200</td>
<td>0.163</td>
<td>0.132</td>
</tr>
<tr>
<td>Net profit margin</td>
<td>0.075</td>
<td>0.047</td>
<td>0.026</td>
</tr>
<tr>
<td>Asset turnover</td>
<td>2.80</td>
<td>2.76</td>
<td>2.24</td>
</tr>
<tr>
<td>Return on assets</td>
<td>0.21</td>
<td>0.13</td>
<td>0.06</td>
</tr>
</tbody>
</table>

Analysis: The company’s profitability has declined steadily over the period. As only ₹ 50,000 is added to retained earnings, the company must be paying substantial dividends. Receivables are growing slower, although the average collection period is still very reasonable relative to the terms given. Inventory turnover is slowing as well, indicating a relative buildup in inventories. The increase in receivables and inventories, coupled with the fact that net worth has increased very little, has resulted in the total debt-to-worth ratio increasing to what would have to be regarded on an absolute basis as a high level.

The current and acid-test ratios have fluctuated, but the current ratio is not particularly inspiring. The lack of deterioration in these ratios is clouded by the relative build up in both receivables and inventories, evidencing deterioration in the liquidity of these two assets. Both the gross profit and net profit margins have declined substantially. The relationship between the two suggests that the company has reduced relative expenses in 2016 in particular. The build up in inventories and receivables has resulted in a decline in the asset turnover ratio, and this, coupled with the decline in profitability, has resulted in a sharp decrease in the return on assets ratio.

ILLUSTRATION 5

Following informations are available for Navya Ltd. along with various ratio relevant to the particulars industry it belongs to. Gives your comments on strength and weakness of Navya Ltd. comparing its ratios with the given industry norms.
**Navya Ltd.**

**Balance Sheet as at 31.3.2017**

<table>
<thead>
<tr>
<th>Liabilities</th>
<th>Amount (₹)</th>
<th>Assets</th>
<th>Amount (₹)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Equity Share Capital</td>
<td>48,00,000</td>
<td>Fixed Assets</td>
<td>24,20,000</td>
</tr>
<tr>
<td>10% Debentures</td>
<td>9,20,000</td>
<td>Cash</td>
<td>8,80,000</td>
</tr>
<tr>
<td>Sundry Creditors</td>
<td>6,60,000</td>
<td>Sundry debtors</td>
<td>11,00,000</td>
</tr>
<tr>
<td>Bills Payable</td>
<td>8,80,000</td>
<td>Stock</td>
<td>33,00,000</td>
</tr>
<tr>
<td>Other current Liabilities</td>
<td>4,40,000</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>77,00,000</td>
<td><strong>Total</strong></td>
<td>77,00,000</td>
</tr>
</tbody>
</table>

**Statement of Profitability**

*For the year ending 31.3.2017*

<table>
<thead>
<tr>
<th>Particulars</th>
<th>Amount (₹)</th>
<th>Amount (₹)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sales</td>
<td>1,10,00,000</td>
<td>-</td>
</tr>
<tr>
<td>Less: Cost of goods sold:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Material</td>
<td>41,80,000</td>
<td>-</td>
</tr>
<tr>
<td>Wages</td>
<td>26,40,000</td>
<td>-</td>
</tr>
<tr>
<td>Factory Overhead</td>
<td>12,98,000</td>
<td>81,18,000</td>
</tr>
<tr>
<td>Gross Profit</td>
<td></td>
<td>28,82,000</td>
</tr>
<tr>
<td>Less: Selling and Distribution Cost</td>
<td>11,00,000</td>
<td>-</td>
</tr>
<tr>
<td>Administrative Cost</td>
<td>12,28,000</td>
<td>23,28,000</td>
</tr>
<tr>
<td>Earnings before Interest and Taxes</td>
<td></td>
<td>5,54,000</td>
</tr>
<tr>
<td>Less: Interest Charges</td>
<td></td>
<td>92,000</td>
</tr>
<tr>
<td>Earning before Tax</td>
<td></td>
<td>4,62,000</td>
</tr>
<tr>
<td>Less: Taxes &amp; 50%</td>
<td></td>
<td>2,31,000</td>
</tr>
<tr>
<td><strong>Net Profit (PAT)</strong></td>
<td></td>
<td>2,31,000</td>
</tr>
</tbody>
</table>

**Industry Norms**

<table>
<thead>
<tr>
<th>Ratios</th>
<th>Norm</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current Assets/Current Liabilities</td>
<td>2.5</td>
</tr>
<tr>
<td>Sales/ debtors</td>
<td>8.0</td>
</tr>
<tr>
<td>Sales/ Stock</td>
<td>9.0</td>
</tr>
<tr>
<td>Sales/ Total Assets</td>
<td>2.0</td>
</tr>
<tr>
<td>Net Profit/ Sales</td>
<td>3.5%</td>
</tr>
<tr>
<td>Net profit /Total Assets</td>
<td>7.0%</td>
</tr>
<tr>
<td>Net Profit/ Net Worth</td>
<td>10.5%</td>
</tr>
<tr>
<td>Total Debt/Total Assets</td>
<td>60.0%</td>
</tr>
</tbody>
</table>
### SOLUTION

<table>
<thead>
<tr>
<th>Ratios</th>
<th>Navya Ltd.</th>
<th>Industry Norms</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Current Assets(\text{Current Liabilities})</td>
<td>52,800 (19,800) = 2.60</td>
<td>2.50</td>
</tr>
<tr>
<td>2. Sales(\text{Debtors})</td>
<td>1,10,000 (11,000) = 10.0</td>
<td>8.00</td>
</tr>
<tr>
<td>3. Sales(\text{Stock})</td>
<td>1,10,000 (33,000) = 3.33</td>
<td>9.00</td>
</tr>
<tr>
<td>4. Sales(\text{Total Assets})</td>
<td>1,10,000 (77,000) = 1.43</td>
<td>2.00</td>
</tr>
<tr>
<td>5. Net Profit(\text{Sales})</td>
<td>2,32,000 (1,10,000) = 2.11%</td>
<td>3.50%</td>
</tr>
<tr>
<td>6. Net Profit(\text{Total Assets})</td>
<td>2,32,000 (77,000) = 3.01%</td>
<td>7%</td>
</tr>
<tr>
<td>7. Net Profit(\text{Net Worth})</td>
<td>2,32,000 (49,86,000) = 4.65%</td>
<td>10.5%</td>
</tr>
<tr>
<td>8. Total Debt(\text{Total Assets})</td>
<td>29,000 (77,000) = 37.66%</td>
<td>60%</td>
</tr>
</tbody>
</table>

**Comments:**

1. The position of Navya Ltd. is better than the industry norm with respect to Current Ratios and the Sales to Debtors Ratio.
2. However, the position of sales to stock and sales to total assets is poor comparing to industry norm.
3. The firm also has its net profit ratios, net profit to total assets and net profit to total worth ratio much lower than the industry norm.
4. Total debt to total assets ratio suggest that, the firm is geared at lower level and debt are used to Asset.

### SUMMARY

**Financial Analysis and its Tools:** For the purpose of obtaining the material and relevant information necessary for ascertaining the financial strengths and weaknesses of an enterprise, it is necessary to analyze the data depicted in the financial statement. The financial manager has certain analytical tools which help in financial analysis and planning. The main tools are Ratio Analysis and Cash Flow Analysis.
**Ratio Analysis:** The ratio analysis is based on the fact that a single accounting figure by itself may not communicate any meaningful information but when expressed as a relative to some other figure, it may definitely provide some significant information. Ratio analysis is not just comparing different numbers from the balance sheet, income statement, and cash flow statement. It is comparing the number against previous years, other companies, the industry, or even the economy in general for the purpose of financial analysis.

**Type of Ratios and Importance of Ratios Analysis:** The ratios can be classified into following four broad categories:

(i) Liquidity Ratios
(ii) Capital Structure/Leverage Ratios
(iii) Activity Ratios
(iv) Profitability Ratios

A popular technique of analyzing the performance of a business concern is that of financial ratio analysis. As a tool of financial management, they are of crucial significance. The importance of ratio analysis lies in the fact that it presents facts on a comparative basis and enables drawing of inferences regarding the performance of a firm.

Ratio analysis is relevant in assessing the performance of a firm in respect of following aspects:

I Liquidity Position
II Long-term Solvency
III Operating Efficiency
IV Overall Profitability
V Inter-firm Comparison
VI Financial Ratios for Supporting Budgeting

---

**TEST YOUR KNOWLEDGE**

**MCQs based Questions**

1. Ratio of Net sales to Net working capital is a:
   (a) Profitability ratio
   (b) Liquidity ratio
   (c) Current ratio
   (d) Working capital turnover ratio
2. Long-term solvency is indicated by:
   (a) Debt/ equity ratio
   (b) Current Ratio
   (c) Operating ratio
   (d) Net profit ratio

3. Ratio of net profit before interest and tax to sales is:
   (a) Gross profit ratio
   (b) Net profit ratio
   (c) Operating profit ratio
   (d) Interest coverage ratio.

4. Observing changes in the financial variables across the years is:
   (a) Vertical analysis
   (b) Horizontal Analysis
   (c) Peer-firm Analysis
   (d) Industry Analysis.

5. The Receivable-Turnover ratio helps management to:
   (a) Managing resources
   (b) Managing inventory
   (c) Managing customer relationship
   (d) Managing working capital

Theoretical Questions
1. Discuss any three ratios computed for investment analysis.
2. Discuss the financial ratios for evaluating company performance on operating efficiency and liquidity position aspects.
3. What do you mean by Stock Turnover ratio and Gearing ratio?
4. Discuss the composition of Return on Equity (ROE) using the DuPont model.
5. Explain briefly the limitations of Financial ratios.
6. Discuss DuPont Model.

Practical Problems
1. The total sales (all credit) of a firm are ₹ 6,40,000. It has a gross profit margin of 15 per cent and a current ratio of 2.5. The firm’s current liabilities are ₹ 96,000; inventories ₹ 48,000 and cash ₹ 16,000. (a) Determine the average inventory to be carried by the firm, if an inventory turnover of 5 times is expected? (Assume a
3.48 FINANCIAL MANAGEMENT

360 day year). (b) Determine the average collection period if the opening balance of debtors is intended to be of ₹ 80,000? (Assume a 360 day year).

2. The capital structure of Beta Limited is as follows:

<table>
<thead>
<tr>
<th>Equity share capital of ₹ 10 each</th>
<th>8,00,000</th>
</tr>
</thead>
<tbody>
<tr>
<td>9% preference share capital of ₹ 10 each</td>
<td>3,00,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>11,00,000</strong></td>
</tr>
</tbody>
</table>

Additional information: Profit (after tax at 35 per cent), ₹ 2,70,000; Depreciation, ₹ 60,000; Equity dividend paid, 20 per cent; Market price of equity shares, ₹ 40.

You are required to compute the following, showing the necessary workings:

(a) Dividend yield on the equity shares
(b) Cover for the preference and equity dividends
(c) Earnings per shares
(d) Price-earnings ratio.

3. The following accounting information and financial ratios of PQR Ltd. relate to the year ended 31st December, 2016

<table>
<thead>
<tr>
<th>I</th>
<th>Accounting Information:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gross Profit</td>
<td>15% of Sales</td>
</tr>
<tr>
<td>Net profit</td>
<td>8% of sales</td>
</tr>
<tr>
<td>Raw materials consumed</td>
<td>20% of works cost</td>
</tr>
<tr>
<td>Direct wages</td>
<td>10% of works cost</td>
</tr>
<tr>
<td>Stock of raw materials</td>
<td>3 months’ usage</td>
</tr>
<tr>
<td>Stock of finished goods</td>
<td>6% of works cost</td>
</tr>
<tr>
<td>Debt collection period</td>
<td>60 days</td>
</tr>
<tr>
<td>All sales are on credit</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>II</th>
<th>Financial Ratios:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fixed assets to sales</td>
<td>1 : 3</td>
</tr>
<tr>
<td>Fixed assets to Current assets</td>
<td>13 : 11</td>
</tr>
<tr>
<td>Current ratio</td>
<td>2 : 1</td>
</tr>
<tr>
<td>Long-term loans to Current liabilities</td>
<td>2 : 1</td>
</tr>
<tr>
<td>Capital to Reserves and Surplus</td>
<td>1 : 4</td>
</tr>
</tbody>
</table>

If value of fixed assets as on 31st December, 2015 amounted to ₹ 26 lakhs, prepare a summarised Profit and Loss Account of the company for the year ended 31st December, 2016 and also the Balance Sheet as on 31st December, 2016.

4. Ganpati Limited has furnished the following ratios and information relating to the year ended 31st March, 2017.
You are required to:

(a) Calculate the operating expenses for the year ended 31st March, 2017.

(b) Prepare a balance sheet as on 31st March in the following format:

**Balance Sheet as on 31st March, 2017**

<table>
<thead>
<tr>
<th>Liabilities</th>
<th>₹</th>
<th>Assets</th>
<th>₹</th>
</tr>
</thead>
<tbody>
<tr>
<td>Share Capital</td>
<td></td>
<td>Fixed Assets</td>
<td></td>
</tr>
<tr>
<td>Reserve and Surplus</td>
<td></td>
<td>Current Assets</td>
<td></td>
</tr>
<tr>
<td>15% Debentures</td>
<td></td>
<td>Stock</td>
<td></td>
</tr>
<tr>
<td>Payables</td>
<td></td>
<td>Receivables</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Cash</td>
<td></td>
</tr>
</tbody>
</table>

5. Using the following information, complete this balance sheet:

<p>| | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Long-term debt to net worth</td>
<td>0.5 to 1</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total asset turnover</td>
<td>2.5 x</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Average collection period*</td>
<td>18 days</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Inventory turnover</td>
<td>9 x</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Gross profit margin</td>
<td>10%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Acid-test ratio</td>
<td>1 to 1</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

*Assume a 360-day year and all sales on credit.

<p>| | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash</td>
<td>—</td>
<td>Notes and payables</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>—</td>
<td>Long-term debt</td>
</tr>
<tr>
<td>Inventory</td>
<td>—</td>
<td>Common stock</td>
</tr>
<tr>
<td>Plant and equipment</td>
<td>—</td>
<td>Retained earnings</td>
</tr>
<tr>
<td>Total assets</td>
<td>—</td>
<td>Total liabilities and equity</td>
</tr>
</tbody>
</table>
ANSWERS/ SOLUTIONS

Answers to the MCQs based Questions
1. (d) 2. (a) 3. (c) 4. (b) 5. (d)

Answers to the Theoretical Questions
1. Please refer paragraph 3.3.4.2
2. Please refer paragraph 3.3.4
3. Please refer paragraph 3.3.3. & 3.3.2
4. Please refer paragraph 3.3.4.2
5. Please refer paragraph 3.5
6. Please refer paragraph 3.3.4.2

Answers to the Practical Problems

1. (a) Inventory turnover = \[
\frac{\text{Cost of goods sold}}{\text{Average inventory}}\]

Since gross profit margin is 15 per cent, the cost of goods sold should be 85 per cent of the sales.

\[
\text{Cost of goods sold} = 0.85 \times 6,40,000 = 5,44,000.
\]

Thus,

\[
\frac{5,44,000}{\text{Average inventory}} = 5
\]

\[
\text{Average inventory} = \frac{5,44,000}{5} = 1,08,800
\]

(b) Average collection period = \[
\frac{\text{Average Receivables}}{\text{Credit Sales}} \times 360 \text{days}
\]

Average Receivables = \[
\frac{(\text{Opening Receivables} + \text{Closing Receivables})}{2}
\]

Closing balance of receivables is found as follows:

<table>
<thead>
<tr>
<th>Description</th>
<th>₹</th>
<th>₹</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current assets (2.5 of current liabilities)</td>
<td></td>
<td>2,40,000</td>
</tr>
<tr>
<td>Less: Inventories</td>
<td>48,000</td>
<td></td>
</tr>
<tr>
<td>Cash</td>
<td>16,000</td>
<td>64,000</td>
</tr>
<tr>
<td>∴ Receivables</td>
<td></td>
<td>1,76,000</td>
</tr>
</tbody>
</table>

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Average Receivables = \( \frac{(₹1,76,000 + ₹80,000)}{2} \) = ₹2,56,000 ÷ 2 = ₹1,28,000

Average collection period = \( \frac{₹1,28,000}{₹6,40,000} \times 360 = 72 \) days

2. (a) Dividend yield on the equity shares

\[ \text{Dividend yield} = \frac{\text{Dividend per share}}{\text{Market price per share}} \times 100 = \frac{₹2}{₹40} \times 100 = 5 \text{ per cent} \]

(b) Dividend coverage ratio

(i) Preference

\[ \frac{\text{Profit after taxes}}{\text{Dividend payable to preference shareholders}} = \frac{₹2,70,000}{₹27,000} = 10 \text{ times} \]

(ii) Equity

\[ \frac{\text{Profit after taxes} - \text{Preference share dividend}}{\text{Dividend payable to equity shareholders at current rate of ₹2 per share}} = \frac{₹2,70,000 - ₹27,000}{₹1,60,000 (80,000 shares \times ₹2)} = 1.52 \text{ times} \]

(c) Earnings per equity share

\[ \frac{\text{Earnings available to equity shareholders}}{\text{Number of equity shares outstanding}} = \frac{₹2,43,000}{80,000} = ₹3.04 \text{ per share} \]

(d) Price-earning (P/E) ratio

\[ \frac{\text{Market price per share}}{\text{Equity per share}} = \frac{₹40}{₹3.04} = 13.2 \text{ times} \]

3. (a) Working Notes:

(i) Calculation of Sales

\[ \frac{\text{Fixed Assets}}{\text{Sales}} = \frac{1}{3} \]

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(ii) Calculation of Current Assets

\[
\frac{26,00,000}{\text{Current Assets}} = \frac{13}{11} \Rightarrow \text{Current Assets} = ₹22,00,000
\]

(iii) Calculation of Raw Material Consumption and Direct Wages

\[
\begin{array}{|l|c|}
\hline
\text{Sales} & 78,00,000 \\
\text{Less: Gross Profit} & 11,70,000 \\
\text{Works Cost} & 66,30,000 \\
\hline
\end{array}
\]

\[
\text{Raw Material Consumption (20% of Works Cost)} = ₹13,26,000
\]

\[
\text{Direct Wages (10% of Works Cost)} = ₹6,63,000
\]

(iv) Calculation of Stock of Raw Materials (= 3 months usage)

\[
= 13,26,000 \times \frac{3}{12} = ₹3,31,500
\]

(v) Calculation of Stock of Finished Goods (= 6% of Works Cost)

\[
= 66,30,000 \times \frac{6}{100} = ₹3,97,800
\]

(vi) Calculation of Current Liabilities

\[
\frac{\text{Current Assets}}{\text{Current Liabilities}} = 2
\]

\[
\frac{22,00,000}{\text{Current Liabilities}} = 2 \Rightarrow \text{Current Liabilities} = ₹11,00,000
\]

(vii) Calculation of Receivables

\[
\text{Average collection period} = \frac{\text{Receivables}}{\text{CreditSales}} \times 365
\]

\[
\frac{\text{Receivables}}{78,00,000} \times 365 = 60 \Rightarrow \text{Receivables} = ₹12,82,191.78 \text{ or } ₹12,82,192
\]
(viii) Calculation of Long term Loan

\[
\frac{\text{Long term Loan}}{\text{Current Liabilities}} = \frac{2}{1}
\]

\[
\frac{11,00,000}{\text{Long term loan}} = \frac{2}{1} \Rightarrow \text{Long term loan} = \text{₹} 22,00,000.
\]

(ix) Calculation of Cash Balance

<table>
<thead>
<tr>
<th></th>
<th>₹</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current assets</td>
<td>22,00,000</td>
</tr>
<tr>
<td>Less: Receivables</td>
<td>12,82,192</td>
</tr>
<tr>
<td>Raw materials stock</td>
<td>3,31,500</td>
</tr>
<tr>
<td>Finished goods stock</td>
<td>3,97,800</td>
</tr>
<tr>
<td>Cash balance</td>
<td>1,88,508</td>
</tr>
</tbody>
</table>

(x) Calculation of Net worth

<table>
<thead>
<tr>
<th></th>
<th>₹</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fixed Assets</td>
<td>26,00,000</td>
</tr>
<tr>
<td>Current Assets</td>
<td>22,00,000</td>
</tr>
<tr>
<td>Total Assets</td>
<td>48,00,000</td>
</tr>
<tr>
<td>Less: Long term Loan</td>
<td>22,00,000</td>
</tr>
<tr>
<td>Current Liabilities</td>
<td>11,00,000</td>
</tr>
<tr>
<td>Net worth</td>
<td>15,00,000</td>
</tr>
</tbody>
</table>

Net worth = Share capital + Reserves = 15,00,000

\[
\frac{\text{Capital}}{\text{Reserves and Surplus}} = \frac{1}{4} \Rightarrow \text{Share Capital} = 15,00,000 \times \frac{1}{5} = \text{₹} 3,00,000
\]

Reserves and Surplus = 15,00,000 × \(\frac{4}{5}\) = ₹ 12,00,000

Profit and Loss Account of PQR Ltd.
for the year ended 31st December, 2016

<table>
<thead>
<tr>
<th>Particulars</th>
<th>₹</th>
<th>Particulars</th>
<th>₹</th>
</tr>
</thead>
<tbody>
<tr>
<td>To Direct Materials</td>
<td>13,26,000</td>
<td>By Sales</td>
<td>78,00,000</td>
</tr>
<tr>
<td>To Direct Wages</td>
<td>6,63,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>To Works (Overhead)</td>
<td>46,41,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Balancing figure</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
### FINANCIAL MANAGEMENT

#### To Gross Profit c/d (15% of Sales)

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>11,70,000</td>
<td>78,00,000</td>
</tr>
</tbody>
</table>

#### To Selling and Distribution Expenses (Balancing figure)

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>5,46,000</td>
<td>By Gross Profit b/d 11,70,000</td>
</tr>
</tbody>
</table>

#### To Net Profit (8% of Sales)

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>6,24,000</td>
<td></td>
</tr>
</tbody>
</table>

#### Balance Sheet of PQR Ltd. as at 31st December, 2016

<table>
<thead>
<tr>
<th>Liabilities</th>
<th>₹</th>
<th>Assets</th>
<th>₹</th>
</tr>
</thead>
<tbody>
<tr>
<td>Share Capital</td>
<td>3,00,000</td>
<td>Fixed Assets</td>
<td>26,00,000</td>
</tr>
<tr>
<td>Reserves and Surplus</td>
<td>12,00,000</td>
<td>Current Assets:</td>
<td></td>
</tr>
<tr>
<td>Long term loans</td>
<td>22,00,000</td>
<td>Stock of Raw Material</td>
<td>3,31,500</td>
</tr>
<tr>
<td>Current liabilities</td>
<td>11,00,000</td>
<td>Stock of Finished Goods</td>
<td>3,97,800</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Receivables</td>
<td>12,82,192</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Cash</td>
<td>1,88,508</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>48,00,000</td>
</tr>
</tbody>
</table>

4. (a) **Calculation of Operating Expenses for the year ended 31st March, 2017.**

<table>
<thead>
<tr>
<th></th>
<th>₹</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net Profit [@ 6.25% of Sales]</td>
<td>3,75,000</td>
</tr>
<tr>
<td>Add: Income Tax (@ 50%)</td>
<td>3,75,000</td>
</tr>
<tr>
<td>Profit Before Tax (PBT)</td>
<td>7,50,000</td>
</tr>
<tr>
<td>Add: Debenture Interest</td>
<td>60,000</td>
</tr>
<tr>
<td>Profit before interest and tax (PBIT)</td>
<td>8,10,000</td>
</tr>
<tr>
<td>Sales</td>
<td>60,00,000</td>
</tr>
<tr>
<td>Less: Cost of goods sold</td>
<td>18,00,000</td>
</tr>
<tr>
<td>PBIT</td>
<td>8,10,000</td>
</tr>
<tr>
<td>Operating Expenses</td>
<td>33,90,000</td>
</tr>
</tbody>
</table>

4. (b) **Balance Sheet as on 31st March, 2017**

<table>
<thead>
<tr>
<th>Liabilities</th>
<th>₹</th>
<th>Assets</th>
<th>₹</th>
</tr>
</thead>
<tbody>
<tr>
<td>Share Capital</td>
<td>10,50,000</td>
<td>Fixed Assets</td>
<td>17,00,000</td>
</tr>
<tr>
<td>Reserve and Surplus</td>
<td>4,50,000</td>
<td>Current Assets:</td>
<td></td>
</tr>
<tr>
<td>15% Debentures</td>
<td>4,00,000</td>
<td>Stock</td>
<td>1,50,000</td>
</tr>
<tr>
<td>Payables</td>
<td>2,00,000</td>
<td>Receivables</td>
<td>2,00,000</td>
</tr>
<tr>
<td>-</td>
<td>-</td>
<td>Cash</td>
<td>50,000</td>
</tr>
<tr>
<td></td>
<td>21,00,000</td>
<td></td>
<td>21,00,000</td>
</tr>
</tbody>
</table>
Working Notes:

(i) **Share Capital and Reserves**

The return on net worth is 25%. Therefore, the profit after tax of ₹ 3,75,000 should be equivalent to 25% of the net worth.

\[
\text{Net worth} \times \frac{25}{100} = ₹ 3,75,000
\]

\[\therefore \text{Net worth} = \frac{₹ 3,75,000 \times 100}{25} = ₹ 15,00,000\]

The ratio of share capital to reserves is 7:3

\[\text{Share Capital} = 15,00,000 \times \frac{7}{10} = ₹ 10,50,000\]

\[\text{Reserves} = 15,00,000 \times \frac{3}{10} = ₹ 4,50,000\]

(ii) **Debentures**

Interest on Debentures @ 15% = ₹ 60,000

\[\therefore \text{Debentures} = \frac{60,000 \times 100}{15} = ₹ 4,00,000\]

(iii) **Current Assets**

Current Ratio = 2

\[\text{Payables} = ₹ 2,00,000\]

\[\text{Current Assets} = 2 \times \text{Current Liabilities} = 2 \times 2,00,000 = ₹ 4,00,000\]

(iv) **Fixed Assets**

<table>
<thead>
<tr>
<th>Liabilities</th>
<th>₹</th>
</tr>
</thead>
<tbody>
<tr>
<td>Share capital</td>
<td>10,50,000</td>
</tr>
<tr>
<td>Reserves</td>
<td>4,50,000</td>
</tr>
<tr>
<td>Debentures</td>
<td>4,00,000</td>
</tr>
<tr>
<td>Payables</td>
<td>2,00,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>21,00,000</strong></td>
</tr>
<tr>
<td><strong>Less: Current Assets</strong></td>
<td><strong>4,00,000</strong></td>
</tr>
<tr>
<td><strong>Fixed Assets</strong></td>
<td><strong>17,00,000</strong></td>
</tr>
</tbody>
</table>

(v) **Composition of Current Assets**

\[\text{Inventory Turnover} = 12\]

\[\frac{\text{Cost of goods sold}}{\text{Closing stock}} = 12\]
Closing stock = $\frac{18,00,000}{12} = $1,50,000

<table>
<thead>
<tr>
<th>Composition</th>
<th>₹</th>
</tr>
</thead>
<tbody>
<tr>
<td>Stock</td>
<td>1,50,000</td>
</tr>
<tr>
<td>Receivables</td>
<td>2,00,000</td>
</tr>
<tr>
<td>Cash (balancing figure)</td>
<td>50,000</td>
</tr>
<tr>
<td>Total Current Assets</td>
<td>4,00,000</td>
</tr>
</tbody>
</table>

5.

\[
\text{Long-term debt} = 0.5 = \frac{\text{Long-term debt}}{\text{Net worth}} = \frac{2,00,000}{\text{Net worth}}
\]

Long-term debt = ₹ 1,00,000

Total liabilities and net worth = ₹ 4,00,000
Total assets = ₹ 4,00,000

\[
\text{Sales} = 2.5 = \frac{\text{Sales}}{\text{Total assets}} = \frac{10,00,000}{4,00,000} = \text{Sales} = ₹ 10,00,000
\]

Cost of goods sold = (0.9) (₹ 10,00,000) = ₹ 9,00,000.

\[
\text{Cost of goods sold} = \frac{9,00,000}{\text{Inventory}} = 9 = \text{Inventory} = ₹ 1,00,000
\]

\[
\text{Receivables} \times 360 = 18 \text{ days}
\]

Receivables = ₹ 50,000

\[
\frac{\text{Cash} + 50,000}{1,00,000} = 1
\]

Cash = ₹ 50,000

Plant and equipment = ₹ 2,00,000.

<table>
<thead>
<tr>
<th>Balance Sheet</th>
<th>₹</th>
<th>₹</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash</td>
<td>50,000</td>
<td>Notes and payables</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>50,000</td>
<td>Long-term debt</td>
</tr>
<tr>
<td>Inventory</td>
<td>1,00,000</td>
<td>Common stock</td>
</tr>
<tr>
<td>Plant and equipment</td>
<td>2,00,000</td>
<td>Retained earnings</td>
</tr>
<tr>
<td>Total assets</td>
<td>4,00,000</td>
<td>Total liabilities and equity</td>
</tr>
</tbody>
</table>

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