Money Market Operations

Learning Objectives
After going through the chapter student shall be able to understand
Conceptual Framework including the distinct features of Money Market, distinction between Capital and Money market etc.

- **Institutions**
  (i) Reserve Bank of India (RBI)
  (ii) Schedule Commercial Banks (SCBs)
  (iii) Co-operative Banks
  (iv) Financial and Investment Institutions
  (v) Corporates
  (vi) Mutual Funds
  (vii) Discount and Finance House of India

- **Instruments**
  (a) Call/Notice money
  (b) Inter-Bank Term money
  (c) Inter-bank Participation Certificate (IBPC)
  (d) Inter Corporate Deposit
  (e) Treasury Bills (TBs)
  (f) Commercial Bills
  (g) Certificate of Deposits (CDs)
  (h) Commercial Paper

- **Determination of Interest Rates**
- **Future Possibilities**
- **Recent Development in Money Market**
  (i) Debt Securitisation
  (ii) Money Market Mutual Funds (MMMFs)
  (iii) Repurchase Options (Repo.) and Ready Forward (RF) contracts
10.2 Strategic Financial Management

1. Introduction

The financial system of any country is a conglomeration of sub-market, viz. money, capital and forex markets. The flow of funds in these markets is multi-directional depending upon liquidity, risk profile, yield pattern, interest rate differential or arbitrage opportunities, regulatory restrictions, etc. The role of money market in the overall financial system is prime in as much as the market acts as an equilibrating mechanism for evening out short term surpluses and deficits and provides a focal point for Central Bank's intervention to bring out variations in liquidity profile in the economy. Money Market is the market for short-term funds, generally ranging from overnight to a year. It helps in meeting the short-term and very short-term requirements of banks, financial institutions, firms, companies and also the Government. On the other hand, the surplus funds for short periods, with the individuals and other savers, are mobilised through the market and made available to the aforesaid entities for utilisation by them. Thus, the money market provides a mechanism for evening out short-term liquidity imbalances within an economy. Hence, the presence of an active and vibrant money market is an essential pre-requisite for growth and development of an economy.

As the Indian economy gets integrated with the global economy, the demand for borrowing and lending options for the corporates and the financial institutions increases everyday. Known as the money market instruments, mutual funds, money market mutual funds, government bonds, treasury bills, commercial paper, certificates of deposit, repos (or, ready-forward purchases) offer various short-term alternatives. The major players in the money market are the Reserve Bank of India and financial institutions like the UTI, GIC, and LIC.

While the call money rates have been deregulated and left to the demand and supply forces of the market, the RBI intervenes in the repos through its subsidiaries. The RBI also acts in the foreign exchange market, where it sells US dollars to stabilise the rupee-dollar exchange rate.

1.1 Discussion Points: In context of Money Market we shall attempt to answer following questions in this chapter and elsewhere in this Book.

- What is this money market?
- Who are the participants?
- What instruments are used?
- How interest rates are determined?
- What is call money?
- What is meant by the term repos?
- What are the inter linkages between the money market and the foreign exchange market?
- What are the money market mutual funds (MMMFs), and how are they different from ordinary mutual funds (MFs) as they exist today?

1.2 Conceptual Framework: The money market is market for short-term financial assets which can be turned over quickly at low cost. It provides an avenue for equilibrating the short-term surplus funds of lenders and the requirements of borrowers. It, thus, provides a
reasonable access to the users of short term money to meet their requirements at realistic prices. Short term financial asset in this context may be construed as any financial asset which can be quickly converted into money with minimum transaction cost within a period of one year and are termed as close substitute for money or near money.

The money market thus may be defined as a centre in which financial institutions congregate for the purpose of dealing impersonally in monetary assets. In a wider spectrum, a money market can be defined as a market for short-term money and financial assets that are near substitutes for money. The term short-term means generally a period up to one year and near substitutes to money is used to denote any financial asset which can be quickly converted into money with minimum transaction cost.

This is a market for borrowing and lending short-term funds. Banks, financial institutions, investment institutions, and corporates attempt to manage the mismatch between inflow and outflow of funds by lending in or borrowing from the money market.

1.3 The Distinct Features of Money Market

(i) It is one market but collection of markets, such as, call money, notice money, repose, term money, treasury bills, commercial bills, certificate of deposits, commercial papers, inter-bank participation certificates, inter-corporate deposits, swaps futures, options, etc. and is concerned to deal in particular type of assets, the chief characteristic is its relative liquidity. All the sub-markets have close inter-relationship and free movement of funds from one sub-market to another. There has to be network of large number of participants which will add greater depth to the market.

(ii) The activities in the money market tend to concentrate in some centre which serves a region or an area; the width of such area may vary considerably in some markets like London and New York which have become world financial centres. Where more than one market exists in a country, with screen-based trading and revolutions in information technology, such markets have rapidly becoming integrated into a national market. In India, Mumbai is emerging as a national market for money market instruments.

(iii) The relationship that characterises a money market should be impersonal in character so that competition will be relatively pure.

(iv) In a true money market, price differentials for assets of similar type (counterparty, maturity and liquidity) will tend to be eliminated by the interplay of demand and supply. Even for similar types of assets, some differential will no doubt continue to exist at any given point of time which gives scope for arbitrage.

(v) Due to greater flexibility in the regulatory framework, there are constant endeavours for introducing new instruments/innovative dealing techniques; and

(vi) It is a wholesale market and the volume of funds or financial assets traded in the market are very large.

(vii) The Indian money market has a dichotomic structure. It has a simultaneous existence of both the organized money market as well as unorganised money markets. The organised money market consists of RBI, all scheduled commercial banks and other recognised financial institutions. However, the unorganised part of the money market comprises domestic money
lenders, indigenous bankers, trader, etc. The organised money market is in full control of the RBI. However, unorganised money market remains outside the RBI control.

(viii) The demand for money in Indian money market is of a seasonal nature. India being an agriculture predominant economy, the demand for money is generated from the agricultural operations. During the busy season i.e. between October and April more agricultural activities takes place leading to a higher demand for money.

(ix) In the Indian money market, the organized bill market is not prevalent. Though the RBI tried to introduce the Bill Market Scheme (1952) and then New Bill Market Scheme in 1970, still there is no properly organized bill market in India.

(x) In our money market the supply of various instruments such as the Treasury Bills, Commercial Bills, Certificate of Deposits, Commercial Papers, etc. is very limited. In order to meet the varied requirements of borrowers and lenders, it is necessary to develop numerous instruments.

1.4 Pre--Conditions for an Efficient Money Market: A well developed money market—

(a) uses a broad range of financial instruments (treasury bills, bills of exchange etc).
(b) channelises savings into productive investments (like working capital),
(c) promote financial mobility in the form of inter sectoral flows of funds and
(d) facilitate the implementation of monetary policy by way of open market operations.

The development of money market into a sophisticated market depends upon certain critical conditions. They are:

(i) Institutional development, relative political stability and a reasonably well developed banking and financial system.
(ii) Unlike capital market or commodity markets, tradings in money market are concluded over telephone followed by written confirmation from the contracting parties. Hence, integrity is sine qua non. Thus banks and other players in the market may have to be licensed and effectively supervised by regulators.
(iii) The market should be able to provide an investment outlet for any temporarily surplus funds that may be available. Thus, there must be supply of temporarily idle cash that is seeking short-term investment in an earning asset. There must also exist a demand for temporarily available cash either by banks or financial institutions for the purpose of adjusting their liquidity position and finance the carrying of the relevant assets in their balance sheets.
(iv) Efficient payment systems for clearing and settlement of transactions. The introduction of Electronic Funds Transfer (EFT), Depository System, Delivery versus Payment (DVP), High Value Inter-bank Payment System, etc. are essential pre-requisites for ensuring a risk free and transparent payment and settlement system.
(v) Government/Central Bank intervention to moderate liquidity profile.
(vi) Strong Central Bank to ensure credibility in the system and to supervise the players in the market.
(vii) The market should have varied instruments with distinctive maturity and risk profiles to meet the varied appetite of the players in the market. Multiple instruments add strength and depth to the market; and

(viii) Market should be integrated with the rest of the markets in the financial system to ensure perfect equilibrium. The funds should move from one segment of the market to another for exploiting the advantages of arbitrage opportunities.

(ix) In India, as many banks keep large funds for liquidity purpose, the use of the commercial bills is very limited. RBI should encourage banks to make use of commercial papers instead of making transactions in cash.

The money market in India has been undergoing rapid transformation in the recent years in the wake of deregulation process initiated by Government of India/Reserve Bank of India. The institutions of Primary Dealers (PDs) and Satellite Dealers have been set up as specialised institutions to facilitate active secondary market for money market instruments. New money market instruments have been introduced and more institutions have been permitted as players in the market. Interest rates in respect of all money market instruments have been completely freed and are allowed to be fixed in terms of market forces of demand and supply.

1.5 Rigidities in the Indian Money Market: Notwithstanding the deregulation process initiated by the Reserve Bank of India and several innovations, the money market is not free from certain rigidities which are hampering the growth of the market. The most important rigidities in the Indian money market are:

(i) Markets not integrated,
(ii) High volatility,
(iii) Interest rates not properly aligned,
(iv) Players restricted,
(v) Supply based-sources influence uses,
(vi) Not many instruments,
(vii) Players do not alternate between borrowing and lending,
(viii) Reserve requirements,
(ix) Lack of transparency,
(x) Inefficient Payment Systems,
(xi) Seasonal shortage of funds,
(xii) Commercial transactions are mainly in cash, and
(xiii) Heavy Stamp duty limiting use of exchange bills

1.6 Distinction between Capital and Money Market: There is, however, basically a difference between the money market and capital market. The operations in money market are for a duration upto one year and deals in short term financial assets whereas in capital market operations are for a longer period beyond one year and therefore, deals in medium and long term financial assets. Secondly, the money market is not a well defined place like the capital
10.6 Strategic Financial Management

market where business is done at a defined place viz. stock exchanges. The transactions in
the money market are done through electronic media and other written documents. The major
points of distinction are enumerated as follows.

(1) In the Capital Market, there is classification between Primary Market and Secondary
Market. While there is no such sub-division in money market, as such. However, slowly a
secondary market in greater form is coming up in Money Market also.

(2) Capital Market deals for fund of long term requirement. In contrast, the Money Market
generally supply fund for short term requirement.

(3) If the volume of business of Capital Market is considered (both Primary and Secondary
Markets), it will lag behind the total value of transaction in Money Market.

(4) While the number of instruments dealt with in the Money Market are many like
(a) Interbank Call Money,
(b) Notice Money upto 14 days
(c) Short-term deposits upto 3 months
(d) 91-days Treasury Bill
(e) 182-days Treasury Bill
(f) Commercial Paper etc.
The number of instruments in Capital Market are shares and debentures.

(5) The players in Capital Market are general investors, brokers, Merchant Bankers,
Registrar to the issue, underwriters, Corporate Investors, Foreign Financial Institutions
(FIIs) and Bankers. While in money market the participants are Bankers, RBI and
Government.

(6) Rate of interest in money market is controlled by RBI or central bank of any country. But
capital market's interest and dividend rate depends on demand and supply of securities
and stock market’s sensex conditions. Stock market regulator is in the hand of SEBI.

(7) The degree of risk is small in the money market. The risk is much greater in capital market.
The maturity of one year or less gives little time for a default to occur, so the risk is minimised.
Risk varies both in degree and nature throughout the capital market.

(8) The money market is closely and directly linked with central bank of the country. The
capital market feels central bank's influence, but mainly indirectly and through the money
market.

Distinction between Money Market and Capital Market

<table>
<thead>
<tr>
<th>Basis</th>
<th>Money Market</th>
<th>Capital Market</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Maturity of Instruments</td>
<td>1 year or less</td>
<td>More than 1 year</td>
</tr>
<tr>
<td>2. Risks</td>
<td>Less</td>
<td>More and varied</td>
</tr>
<tr>
<td>3. Instruments</td>
<td>Treasury bills, CDs, etc</td>
<td>Shares, bonds, etc</td>
</tr>
<tr>
<td>4. Finance</td>
<td>Short term</td>
<td>Long term</td>
</tr>
<tr>
<td>5. Relation with Central Bank</td>
<td>Direct</td>
<td>Indirect</td>
</tr>
</tbody>
</table>

© The Institute of Chartered Accountants of India
1.7 **The Participants:** The money market in India, as many other less developed countries, is characterised by two segments -

1. Organised Segment
2. Unorganised Segment

The principal intermediaries in the organised segment are:

a. The commercial and other banks,
b. Non-banking finance companies and
c. Co-operative societies.

The primary activity of these intermediaries is to accept deposits from the public and lend them on a short-term basis to industrial and trading organisations. In recent years, they have extended their activities to rural areas to support agricultural operations. There is also an active inter-bank loan market as part of the organised money market.

The salient features of the organised money market in India are

(i) A significant part if its operations which is dominated by commercial banks, is subject to tight control by the Reserve Bank of India which

(a) regulates the interest rate structure (on deposits as well as loans), reserve requirements and sectoral allocation of credit and

(b) provides support to the banks by lending them on a short term basis and insuring the deposits made by the public.

(ii) It is characterised by fairly rigid and complex rules which may prevent it from meeting the needs of some borrowers even though funds may be available

(iii) overall, there is a paucity of loanable funds, mainly because of the low rate of interest paid on deposits.

The principal participants in the unorganised money market are

a. Money Lenders,
b. Indigenous Bankers,
c. Nidhis (mutual loan associations) and
d. Chit Funds.

They lend, primarily to borrowers who are not able to get credit from the organised money market. The characteristics of the unorganised money market are:

(i) informal procedures,

(ii) flexible terms,
Strategic Financial Management

(iii) attractive rates of interest to depositors and
(iv) high rates of interest to borrowers.

The size of the unorganised money market is difficult to estimate, though it appears to be fairly large. However, its importance relative to that of the organised money market is declining. This is a welcome development from the point of view of the Reserve Bank of India because of the existence of a large unorganised market frustrates its efforts to control credit.

Access to call money market was restricted to scheduled commercial banks until 1971 when the RBI permitted the Unit Trust of India (UTI) and the Life Insurance Corporation of India (LIC) to deploy their short-term funds. The list was later expanded to include cooperative banks, term-lending financial institutions (such as IDBI, IFCI, ICICI and SCICI), MFs launched by the public sector banks and investment institutions, and the MFs set up in private sector. The RBI allowed the MMMFs set up in the public and private sectors to participate in the money market. Former finance minister agreed in principle to allow the Department of Posts to invest its short-term funds in the call money market.

While banks and the UTI can lend as well as borrow, financial institutions, General Insurance Corporation (GIC), LIC, MFs, and MMMs can only lend in the call money market. The private sector banks and MFs have been demanding a level playing field vis-a-vis the UTI regarding the facility to borrow from the money market so as to meet their redemption requirements. This facility comes in handy for them, particularly in a declining market, as they can obtain the required short-term funds at a lower cost. This is because of the large difference between the cost of the short-term funds in the organised money market and that in the unorganised, or informal, money market. The participation of LIC, GIC and UTI would increase the availability of short-term funds and enable UTI to meet any large repurchases from unit-holders. MFs have now been permitted to borrow from the money market to meet their dividend, interest and redemption obligations. They can borrow up to 20 per cent of their net assets owned.

MMMFs provide an ideal vehicle for an average investor to reap the benefits of high call money rates and high yields on money market instruments which, hitherto, have been enjoyed only by banks and financial institutions while paying a lower rate of interest on deposits. This is because retail investors can’t invest in money market instruments due to the restrictions in terms of eligibility and the minimum amount of investment despite higher return offered by these securities.
2. Institutions

The important institutions operating in money market are:

(i) **Reserve Bank of India (RBI)** is the most important participant of money market which takes requisite measures to implement monetary policy of the country. As the Central bank, RBI regulates the money market in India and injects liquidity in the banking system, when it is deficient or contracts the same in opposite situation.

(ii) **Schedule Commercial Banks (SCBs)** form the nucleus of money market. They are the most important borrower/supplier of short term funds. They mobilise the savings of the people through acceptance of deposits and lend it to business houses for their short-term working capital requirements. While a portion of these deposits is invested in medium and long-term Government securities and corporate shares and bonds, they provide short-term funds to the Government by investing in the Treasury Bills.

(iii) **Co-operative Banks**: Function similarly as the commercial banks.

(iv) **Financial and Investment Institutions**: These institutions (e.g. LIC, UTI, GIC, Development Banks etc.) have been allowed to participate in the call money market as lenders only.
(v) Corporates: Companies create demand for funds from the banking system. They raise short-term funds directly from the money market by issuing commercial paper. Moreover, they accept public deposits and also indulge in inter-corporate deposits and investments.

(vi) Mutual Funds: Mutual funds also invest their surplus funds in various money market instruments for short periods. They are also permitted to participate in the Call Money Market. Money Market Mutual Funds have been set up specifically for the purpose of mobilisation of short-term funds for investment in money market instruments.

(vii) Discount and Finance House of India: The Discount and Finance House of India Limited (DFHI) has been set up by the Reserve Bank of India jointly with public sector banks and all-India financial institutions to deal in short-term money market instruments. It started operations in April, 1988. At present DFHI participates in the inter-bank call/notice money market and term deposit market, both as lender and borrower. It also rediscounts 182 Days Treasury Bills, commercial bills, CDs and CPs.

3. Instruments

The money market in India is an important source of finance to industry, trade, commerce and the government sector for both national and international trade through bills–treasury/commercial, commercial papers and other financial instruments and provides an opportunity to the banks to deploy their surplus funds so as to reduce their cost of liquidity. The money market also provides leverage to the Reserve Bank of India to effectively implement and monitor its monetary policy.

The instruments of money market are characterised by

a) short duration,

b) large volume

c) de–regulated interest rates.

d) The instruments are highly liquid.

e) They are safe investments owing to issuers inherent financial strength.

The traditional short-term money market instruments consists of mainly call money and notice money with limited players, treasury bills and commercial bills. The new money market instruments were introduced giving a wider choice to short term holders of money to reap yield on funds even for a day or to earn a little more by parking funds by instruments for a few days more or until such time till they need it for lending at a higher rate. The various features of individual instruments of money market are discussed.

The instruments used by above-mentioned players to borrow or lend in the money market, include, *inter-alia*, treasury bills (T-bills), Government of India securities (GOI secs), State government securities, government guaranteed bonds, public sector undertaking (PSU) bonds, commercial paper (CP) and certificates of deposit (CDs). Banks, which require short-term funds, borrow or sell these securities and those having surplus funds would lend or buy the securities. Banks experiencing a temporary rise (fall) in their deposits and hence, a temporary rise (fall) in their statutory liquidity ratio (SLR) obligations, can borrow (lend) SLR
Money Market operations

securities from those experiencing a temporary fall (rise) in their deposits. Banks invest in T-bills, GOI and State government securities, government-guaranteed bonds and PSU bonds to fulfill their SLR obligations.

(a) Call/Notice money

Call money market, or inter-bank call money market, is a segment of the money market where scheduled commercial banks lend or borrow on call (i.e., overnight) or at short notice (i.e., for periods upto 14 days) to manage the day-to-day surpluses and deficits in their cash-flows. These day to day surpluses and deficits arise due to the very nature of their operations and the peculiar nature of the portfolios of their assets and liabilities.

1. Location: The core of the Indian money market structure is the inter-bank call money market which is centralised primarily in Mumbai, but with sub-markets in Delhi, Kolkata, Chennai and Ahmedabad.

2. Duration: The activities in the call money are confined generally to inter-bank business, predominantly on an overnight basis, although a small amount of business, known as notice money was also transacted side by side with call money with a maximum period of 14 days.

3. Participants:
   a. Those who can both borrow as well as lend in the market - RBI, Commercial Banks, Co-operative banks and Primary Dealers
   b. Those who can only lend Financial institutions-LIC, UTI, GIC, IDBI, NABARD, ICICI and mutual funds etc.
   c. Corporate entities having bulk lendable resources of minimum of ₹ 5 crores per transaction have been permitted to lend in call money through all Primary Dealers provided they do not have any short-term borrowings from banks.
   d. Brokers are not permitted in the market.

4. Features:
   a. Current and expected interest rates on call money are the basic rates to which other money markets and to some extent the Government securities market are anchored.
   b. Interest rate in the market is market driven and is highly sensitive to the forces of demand and supply. Within one fortnight, rates are known to have moved as high as and/or touch levels as low as 0.50% to 1% Intra-day variations as also quite large. Hence, the participants in the markets are exposed to a high degree of interest rate risk.

     The call money rates have been fluctuating widely going upto 70 per cent and dropping to around 3 per cent in the recent past.

     For many years, while a set of institutions like State Bank of India, UTI, LIC, GIC, etc. continue to be lenders, some banks which have limited branch network are regular borrowers.

   c. Although by no means as pronounced as it was once, the activities in the money market are subjected to fluctuations due to seasonal factors, i.e. busy (November to April) and
10.12 Strategic Financial Management

slack (May to October) seasons.

d. One of the most important factors contributing to volatility in the market is mismatches in assets and liabilities created by the banks. Some banks over-extended themselves by using call money borrowings to finance the build-up of a large portfolio of Government of India securities, other long–term assets and non-food credit. It is this asset-liability mismatch which resulted in a sporadic volatility in the market.

e. Apart from the mismatches in assets and liabilities, the inherent weakness of the bank of reasonably forecast their liquidity position had often pushed some of them to the pool of liquidity overhang or severe liquidity crunch.

f. Large-scale diversion of working capital facilities for lending in the inter-corporate deposit market and investments in other treasury products by blue-chip companies amply testify the malady in the current system of working capital financing and its impact on the call money market. The uneasy calm in the money market is attributed to the corporates hunting for cheaper funds in the Euro Dollar and Indian money markets.

(b) Inter-Bank Term Money: This market which was exclusively for commercial banks and co-operative banks has been opened up for select All India Development Financial Institutions in October, 1993. The DFIs are permitted to borrow from the market for a maturity period of 3 to 6 months within the limits stipulated by Reserve Bank of India for each institution. The interest rates in the market are driven. As per IBA ground rules, lenders in the market cannot prematurely recall these funds and as such this instrument is not liquid. The market is predominantly 90-days market. The market has shown a lot of transactions following withdrawal of CRR/SLR on liabilities of the banking system.

The development of the term money market is inevitable due to the following reasons:

a. Declining spread in lending operations
b. Volatility in the call money market
c. Growing desire for fixed interest rates borrowing by corporates
d. Move towards fuller integration between forex and money market
e. Stringent guidelines by regulators/management of the institutions.

(c) Inter-Bank Participation Certificate (IBPC): The IBPCs are short-term instruments to even-out the short-term liquidity within the banking system. The primary objective is to provide some degree of flexibility in the credit portfolio of banks and to smoothen the consortium arrangements. The IBPC can be issued by scheduled commercial bank and can be subscribed to by any commercial bank. The IBPC is issued against an underlying advance, classified standard and the aggregate amount of participation in any account time issue. During the currency of the participation, the aggregate amount of participation should be covered by the outstanding balance in account.

The participation can be issued in two types, viz. with and without risk to the lender. While the participation without it can be issued for a period not exceeding 90 days. Participation is now with risk for a period between 91 days and 180 days. The interest rate on IBPC is freely
determined in the market. The certificates are neither transferable nor prematurely redeemable by the issuing bank.

In the case of the bank issuing IBPC with risk, the aggregate amount of participation would be reduced from the aggregate advance outstanding. The participating bank would show the aggregate amount of such participation as part of its advances. In cases where risks have materialised, the issuing bank and participating bank should share the recoveries proportionately.

However, in without risk sharing management, the issuing bank will show the amount of participation as borrowing while the participating bank will show the same under advances to banks. In case of any loss, the issuing bank should compensate fully the participating bank.

The scheme is beneficial both to the issuing and participating banks. The issuing bank can secure funds against advances without actually diluting its asset-mix. A bank having the highest loans to total asset ratio and liquidity bind can square the situation by issuing IBPCs. To the lender, it provides an opportunity to deploy the short-term surplus funds in a secured and profitable manner. The IBPC with risk can also be used for capital adequacy management. A bank with capital shortfall can temporarily park its advances with other banks which have surplus capital. It can also be used for meeting shortfall in priority sector lending by swapping such advances with those banks who exceed the priority sector lending obligations.

(d) Inter Corporate Deposit: The inter corporate market operates outside the purview of regulatory framework. It provides an opportunity for the corporates to park their short-term surplus funds at market determined rates. The market is predominantly a 90 days market and may extend to a maximum period of 180 days. The market which witnessed flurry of activities has received a serious jolt in the wake of series of defaults.

Why do companies go for ICD?

- Immediate capital for short term requirements
- Transactions are free from bureaucratic and legal hassles
- Better than bank loans

The market of inter-corporate deposits maintains secrecy. The brokers in this market never reveal their lists of lenders and borrowers, because they believe that if proper secrecy is not maintained the rate of interest can fall abruptly. The market of inter-corporate deposits depends crucially on personal contacts. The decisions of lending in this market are largely governed by personal contacts.

(e) Treasury Bills (TBs): Among money market instruments TBs provide a temporary outlet for short-term surplus as also provide financial instruments of varying short-term maturities to facilitate a dynamic asset-liabilities management. The interest received on them is the discount which is the difference between the price at which they are issued and their redemption value. They have assured yield and negligible risk of default. The TBs are short-term promissory notes issued by Government of India at a discount for 14 days to 364 days.
More relevant to the money market is the introduction of 14 days, 28 days, 91 days and 364 days TBs on auction basis. In order to provide investors with instruments of varying short-term maturities, Government of India introduced the auction of 14 days TBs since June 1997. Further, with a view to developing TBs market and moving towards market rate of interest on Government securities, the auction of 91 days TBs was first introduced in January, 1993. The amount to be auctioned will be pre-announced and cut off rate of discount and the corresponding issue price will be determined in each auction. The amount and rate of discount is determined on the basis of the bids at the auctions. While the uniform price auction method is followed in respect of 91 days TBs, the cut off yield of other TBs are determined on the basis of discriminatory price auctions. The non-competitive bids in respect of 14 and 364 days TBs are accepted outside the notified amount. The discretion to accept non-competitive bids fully or partially rest with RBI. The amount to be accepted at the auctions and the cut-off price are decided by the Reserve Bank of India on the basis of its public debt management policy, the conditions in money market and the monetary policy stance.

Although State Government also issued treasury bills until 1950, since then it is only the Central Government that has been selling them. In terms of liquidity, for short term financing, the descending order is cash, call loans, treasury bills and commercial bills. Although the degree of liquidity of treasury bills are greater than trade bills, they are not self liquidating as the genuine trade bills are. T-bills are claim against the government and do not require any grading or further endorsement or acceptance.

Following the abolition of 91 days Tap TBs, 14 days Intermediate TBs was introduced with effect from 1st April, 1997. The 14 days TBs are available on tap. State Governments, foreign, Central Banks and other specialised bodies with whom RBI has an agreement are only allowed to invest in these TBs.

TBs are issued at discount and their yields can be calculated with the help of the following formula:

\[ Y = \frac{F - P}{P} \times \frac{365}{M} \times 100 \]

where

- \( Y \) = Yield,
- \( F \) = Face Value,
- \( P \) = Issue Price/Purchase Price,
- \( M \) = Maturity.

**Features of T-bills:**

**Form:** The treasury bills are issued in the form of promissory note in physical form or by credit to Subsidiary General Ledger (SGL) account or Gilt account in dematerialised form.

**Eligibility:** TBs can be purchased by any person, firm, company corporate body and institutions. State Government, Non-Government Provident Funds governed by the PF Act, 1925 and Employees Provident Fund and Miscellaneous Provisions Act, 1952 are eligible to participate in the auctions of 14 days and 91 days TBs on a non-competitive basis. Non-
Money Market operations  10.15

competitive bids are accepted at the weighted average price arrived at on the basis of competitiveness bids accepted at the auctions. TBs are approved securities for the purpose of SLR. While Reserve Bank of India does not participate in the auctions of 14 days and 364 days TBs, it will be at its liberty to participate in the auctions and to buy part or the whole of the amount notified in respect of 91 days TBs. The Primary Dealers also underwrite a minimum of 25% of the notified amount of the 91 days TBs. They also underwrite the amount offered by RBI in respect of 14 and 364 days TBs.

Minimum Amount of Bids: TBs are issued in lots of ₹ 25,000 (14 days and 91 days)/ ₹ 1,00,000 (364 days).

Repayment: The treasury bills are repaid at par on the expiry of their tenor at the office of the Reserve Bank of India, Mumbai.

Availability: All the treasury Bills are highly liquid instruments available both in the primary and secondary market.

Day Count: For treasury bills the day count is taken as 364 days for a year.

Additional Features: T- Bills have the following additional features:

(1) Government's contribution to the money market,
(2) Mop-up short-term funds in the money market,
(3) Sold through auctions,
(4) Discount rate is market driven,
(5) Focal Point for monetary policy
(6) Helps to meet the temporary mismatches in cash flows

Advantages to Investors:

(i) Manage cash position with minimum balances,
(ii) Increased liquidity,
(iii) Absence of risk of default
(iv) Market related assured yield,
(v) Eligible for repos,
(vi) SLR security,
(vii) No capital loss,
(viii) Two-way quotes by DFHI/Primary Dealers (PDs)/Banks.
(ix) Low transaction cost
(x) No tax deducted at source
(xi) Transparency
(xii) Simplified Settlement
(xiii) High degree of tradability and active secondary market facilitates meeting unplanned fund requirements.

The PDs have assumed the role of market makers in treasury bills and they regularly provide two-way quotes. This has added to the liquidity and deepened the secondary market of this instrument. Thus treasury bills have emerged as an effective instrument for dynamic asset-liability management. Apart from liquidating the treasury bills in the secondary market, treasury bills can be used for transactions which will help the fund managers to temporarily deploy or borrow funds without altering their assets portfolio. Due to its mode and periodicity of issue (weekly and fortnightly auctions) as also the existence of a well developed secondary market, the fund manager could build-up a portfolio of treasury bills with varying maturities which will match their volatile liabilities.

(f) Commercial Bills: A commercial bill is one which arises out of a genuine trade transaction, i.e. credit transaction. As soon as goods are sold on credit, the seller draws a bill on the buyer for the amount due. The buyer accepts it immediately agreeing to pay amount mentioned therein after a certain specified date. Thus, a bill of exchange contains a written order from the creditor to the debtor, to pay a certain sum, to a certain person, after a creation period. A bill of exchange is a ‘self-liquidating’ paper and negotiable; it is drawn always for a short period ranging between 3 months and 6 months.

Bill financing is the core component of meeting working capital needs of corporates in developed countries. Such a mode of financing facilitates an efficient payment system. The commercial bill is instrument drawn by a seller of goods on a buyer of goods. RBI has pioneered its efforts in developing bill culture in India, keeping in mind the distinct advantages of commercial bills, like, self-liquidating in nature, recourse to two parties, knowing exact date transactions, transparency of transactions etc. The RBI introduced Bills Market Scheme (BMS) in 1952 and the Scheme was later modified into New Bills Market Scheme (NBMS) in 1970 on the recommendation of Narasimham Committee. Under the Scheme, commercial banks can discount with approved institutions (i.e. Commercial Banks, Insurance Companies, Development Financial Institutions, Mutual Funds, Primary Dealers, etc.) the bills which were originally discounted by them provided that the bills should have arisen out of genuine commercial trade transactions. The need for physical transfer of bills has been waived and the rediscounting institution can raise Derivative Usance promissory Notes (DUPNs). These DUPNs are sold to investors in convenient lots and maturities (15 days to 90 days) on the basis of genuine trade bills, discounted by the discounting bank. The discounting bank should, inter alia, comply with the following conditions:

(i) Bank which originally discounts the bills only draw DUPN.

(ii) Continue to hold unencumbered usance bills till the date of maturity of DUPN.

(iii) Matured bills should be substituted by fresh eligible bills.

(iv) The transactions underlying the DUPN should be bona fide commercial or trade transactions.

(v) The usance of the bill should not exceed 120 days and the unmatured period of such bills for drawing DUPN should not exceed 90 days.
The interest rate on re-discounting of bills was deregulated in May, 1989. Notwithstanding various benefits accruing to this mode of financing, bill financing is yet to develop on a scale commensurate with the credit provided by the banks to the commercial sector. The volume of bills finance to total finance is still an insignificant portion. The DUPNs, like commercial bills, are exempted from stamp duty.

The DUPN is issued at a discount which is realised at front-end.

**Example:** If a bank re-discounted a commercial bill with a face value of ₹ 100/- @ 15% for 2 months will fetch ₹ 97.50, on the basis of the following calculation.

\[
\text{Discount} = 100 \times \frac{15}{100} \times \frac{2}{12} = ₹ 2.50
\]

However, as the discount amount is paid at front-end.

The yield to the investor or cost to the borrower will be higher than the discount rate in view of the fact that the discounter can deploy the amount of discount received for earning further income. This can be calculated with the following formula:

\[
Y = \frac{\text{FV} - \text{SV} \times \frac{\text{Days or months in a year}}{M \times 100}}{\text{SV}}
\]

where

- \(Y\) = Yield
- \(\text{FV}\) = Face Value
- \(\text{SV}\) = Sale Value
- \(M\) = Period of Discount

Accordingly the Yield as per the data given in the example will be:

\[
\frac{100-97.50 \times \frac{12}{2} \times 100}{97.50} = 15.385\%
\]

**Advantages of a developed bill market**

A developed bill market is useful to the borrowers, creditors and to financial and monetary system as a whole. The bill market scheme will go a long way to develop the bill market in the country. The following are various advantages of developed bill markets.

(i) Bill finance is better than cash credit. Bills are self-liquidating and the date of repayment of a bank’s loans through discounting or rediscounting is certain.

(ii) Bills provide greater liquidity to their holders because they can be shifted to others in the market in case of need for cash.

(iii) A developed bill market is also useful to the banks in case of emergency. In the absence of such a market, the banks in need of cash have to depend either on call money market or on the Reserve Bank’s loan window.
(iv) The commercial bill rate is much higher than the treasury bill rate. Thus, the commercial banks and other financial institutions with short-term surplus funds find in bills an attractive source of both liquidity as well as profit.

(v) A development bill market is also useful for the borrowers. The bills are time-bound, can be sold in the market and carry the additional security in the form of acceptor's signature. Therefore, for the borrowers, the post of bill finance is lower than that of cash credit.

(vi) A developed bill market makes the monetary system of the country more elastic. Whenever the economy requires more cash, the banks can get the bills rediscounted from the Reserve Bank and thus can increase the money supply.

(vii) Development of the bill market will also make the monetary control measures, as adopted by the Reserve Bank, more effective.

(g) Certificate of Deposits (CDs): The CDs are negotiable term-deposits accepted by commercial bank from bulk depositors at market related rates. CDs are usually issued in demat form or as a Usance Promisory Note.

Eligibility: All scheduled banks (except RRBs and Co-operative banks) are eligible to issue CDs. They can be issued to individuals, corporates, trusts, funds and associations. NRIs can also subscribe to CDs but on non-repatriable basis only. In secondary markets such CDs cannot be endorsed to another NRI.

Term: The CDs can be issued by scheduled commercial banks (excluding RRBs) at a discount to face value for a period from 3 months to one year.

For CDs issued by Financial institutions maturity is minimum 1 year and maximum 3 years.

Denomination: The CDs can be issued for minimum amount of ₹ 5 lakhs to a single investor. CDs above ₹ 5 lakhs should be in multiples of ₹ 1 lakh. There is, however, no limit on the total quantum of funds raised through CDs.

Transferability: CDs issued in physical form are freely transferable by endorsement and delivery. Procedure of transfer of dematted CDs is similar to any other demat securities. The CDs can be negotiated on or after 30 days from the date of issue to the primary investor.

Others: The CDs are to be reckoned for reserve requirements and are also subject to stamp duty. Banks are prohibited from granting loans against CDs as buy-back of their own CDs.

Discount: As stated earlier, CDs are issued at discount to face value. The discount is offered either front end or rear end. In the case of front end discount, the effective rate of discount is higher than the quoted rate, while in case of rear end discount, the CDs on maturity yield the quoted rate. The discount on CDs is deregulated and is market determined. Banks can use the CD Scheme to increase their deposit base by offering higher discount rates than on usual time deposits from their retail customers.

The CDs was introduced in June, 1989 with the primary objective of providing a wholesale resource base to banks at market related interest rates. The instrument was effectively used to cover certain asset sources and has since emerged as instrument for effective asset-liability management. Free transferability of instrument (after 30 days from issue) assures liquidity to the instrument. Banks can invest in CDs for better funds management; such investments
beside yielding high return can be netted with liability to the banking system for CRR/SLR purpose. This type of asset also attracts only lower rate of weight under Capital Adequacy Standards. The CDs market witnessed a spurt in activities during 1995 against the backdrop of liquidity crisis.

Like Commercial Papers Certificate of Deposit (CD) is a front–ended negotiable instrument, issued at a discount and the face value is payable at maturity by the issuing bank.

**Example:**

- Amount of Issue – ₹ 100
- Period - 6 months
- Rate of discount – 20%

Discount = \( \frac{100 \times 20}{100} \times \frac{6}{12} = ₹ 10.00 \)

Hence CD will be issued for ₹ 100 – 10 = ₹ 90.00.

The effective rate to the bank will, however, be calculated on the basis of the following formula:

\[ E = \frac{FV - SV}{SV} \times \frac{Days \ or \ months \ in \ a \ year \times 100}{M} \]

where

- \( E \) = Effective Yield
- \( FV \) = Face Value
- \( SV \) = Sale Value
- \( M \) = Period of Discount

Accordingly the Yield as per the data given in the example will be:

\[ \frac{100 - 90}{90} \times \frac{12}{6} \times 100 = 22.226\% \]

In terms of the provisions of CD Scheme, banks were allowed to issue CDs to their customers upto an aggregate amount equivalent to 5 per cent of their aggregate deposit. These instruments are subject to payment of stamp duty like the usance promissory notes. Since a CD is eligible for rediscounting in the money market only after 30 days of holding, the maturity period of CDs available in the market can be anywhere between 1 month to one year. A CD is, therefore, another step in filling the gap between Treasury Bills/Commercial Bills and dated securities. Banks also find this instrument suitable to reward its big size depositors with better rate of return as an incentive.

Despite the large size of the primary market for CDs, there has been virtually no activity in the secondary market and the holders keep the CDs till maturity. So long as there is sluggish growth of deposits at administered low rates vis-a-vis the high rates offered by the non-banking non-financial institutions and others, banks in distress for funds will always need CDs.
at any cost. They may be useful where the average yield on advances is higher than the effective cost of CDs and the loan assets are largely in Health Code No. 1.

(h) Commercial Paper: Commercial paper (CP) has its origin in the financial markets of America and Europe. The concept of CPs was originated in USA in early 19th century when commercial banks monopolised and charged high rate of interest on loans and advances. In India, the CP was introduced in January 1990 on the recommendation of Vaghul Committee subject to various conditions. When the process of financial dis-intermediation started in India in 1990, RBI allowed issue of two instruments, viz., the Commercial Paper (CP) and the Certificate of Deposit (CD) as a part of reform in the financial sector. A notable feature of RBI Credit Policy announced on 16.10.1993 was the liberalisation of terms of issue of CP. At present it provides the cheapest source of funds for corporate sector and has caught the fancy of corporate sector and banks. Its market has picked up considerably in India due to interest rate differentials in the inter-bank and commercial lending rates.

CPs are unsecured and negotiable promissory notes issued by high rated corporate entities to raise short-term funds for meeting working capital requirements directly from the market instead of borrowing from banks. Its period ranges from 15 days to 1 year. CP is issued at discount to face value and is not transferable by endorsement and delivery. The issue of CP seeks to by pass the intermediary role of the banking system through the process of securitisation.

It partly replaces the working capital limits enjoyed by companies with the commercial banks and there will be no net increase in their borrowing by issue of CP.

Role of RBI

As a regulatory body, RBI lays down the policies and guidelines with regard to commercial paper to maintain a control on the operational aspects of the scheme.

- Prior approval of RBI is required before a company can issue CP in the market.
- RBI controls the broad timing of the issue to ensure orderly fund-raising.
- Every issue of CP launched by a company, including roll-over will be treated as fresh issue and the issuing company will be required to seek prior permission from RBI, before each roll-over.
- RBI approval is valid for 2 weeks only.

RBI guidelines [as per notification No IECD 1/87 (CP) 89-90] prohibits the banks from providing any underwriting support or co-acceptance of issue of CP.

The CPs can be issued by all non-banking (financial as well as non-financial) companies, All-India Financial Institutions and Primary Dealers. The instrument is instantly advantageous to the issuer and the investor. The issue of CPs does not involve bulky documentation and its flexibility with the opportunities can be tailored to meet the cash flow of the issuer. A highly rated company can raise cheaper funds than from the financing bank while the investor can deploy its short-term surplus at relatively high return. The secondary market for CPs ensure liquidity and the compulsory credit rating imparts inherent strength to the issuer's ability to
meet the obligations on maturity. The bank as managers or dealers of the instrument get fees to supplement their income. Bank can also invest their surplus short-term funds in CP.

**Timing of CP**

The timing of the launch of the CP issue would be indicated by RBI while giving its permission, to ensure an orderly approach to the market.

**Denomination and size of CP**

- Minimum size of CP issue: ₹ 25 lakhs.
- Denomination of CP note: ₹ 5 lacs or multiples thereof.
- Maximum size of CP issue: 100% of the issuer’s working capital (fund based) limits (determined by the consortium leader).

The entire approved quantum of CP can be issued on a single date, or in parts on different dates, within two weeks of the Reserve Bank of India's approval, subject to the condition that the entire amount of issue matures on the same date.

**Period of CP**

- Minimum currency: 15 days from the date of issue.
- Maximum currency: 360 days from the date of issue.

No grace period for repayment of CP.

If maturity date happens to be a holiday, issuer has to make the payment on the immediate preceding working day.

The entire approved amount should be raised within a period of 2 weeks from the date of approval of RBI.

Each CP issue (including roll-over) has to be treated as a fresh issue has to seek permission from RBI.

**Mode of CP**

CP has to be issued at a discount to face value.

Discount rate has to be freely determined by the market.

**Negotiability of CP:** CP (being usance promissory note) would be freely negotiable by endorsement and delivery.

**Underwriting/co-acceptance of CPs:** The CP issue cannot be underwritten or co-accepted in any manner. Commercial Banks, however, can provide standby facility for redemption of CPs on the maturity date.

**Printing of CP:** Issuer has to ensure that CP is printed on good quality security paper and that necessary precautions are taken to guard against tampering with the documents, since CP will be freely transferable by endorsement and delivery. CP should be signed by at least 2 authorised signatories and authenticated by the issuer's agent (bank).
10.22 Strategic Financial Management

Issue expenses: The issue of CP would be subject to payment of stamp duty. All issue expenses such as dealer's fees, issuing and paying agent's fees, rating agency fees, charges levied by banks for providing redemption standby facilities and any other charges connected with the issue of CPs are to be borne by the issuer.

The issuer: The CP issuer can be a Company incorporated under the Companies Act subject to some requirements.

Benefits of Commercial Paper
CPs have been introduced in the Indian market so as to provide a diversified source of funding to the borrowers as well as an additional investment option to the investors. CPs can now be issued as a low cost alternative to bank financing to meet a part of working capital requirements.

Benefits to the Issuer – The following are major benefits to issuer of CP
(i) Low interest expenses: The interest cost associated with the issuance of CP is normally expected to be less than the cost of bank financing, as among other things, it is related to the inter-corporate money market rate, which in normal times is within the cost of bank finance.
(ii) Access to short term funding: CP issuance provides a company with increased access to short term funding sources. By bringing the short term borrower into direct contact with investors, the CP market will, to some extent, disintermediate the established role of banks and pass on the benefit to both issuers and investors.
(iii) Flexibility and liquidity: CP affords the issuer increased flexibility and liquidity in matching the exact amount and maturity of its debt to its current working capital requirement.
(iv) Investor recognition: The issuance of CP provides the issuer with favourable exposure to major institutional investors as well as wider distribution of its debt.
(v) Ease and low cost of establishment: A CP programme can be established with ease at a low cost, once the basic criteria have been satisfied.

Benefits to the Investor – The following are major benefits to investor of CP
(i) Higher yield: Higher yields are expected to be generally obtainable on CP than on other short term money market instruments like bank deposits. Investment managers are increasingly looking to match investible excess cash with higher yielding securities as compared to those presently available in the market.
(ii) Portfolio diversification: Commercial Paper provides an attractive avenue for short term portfolio diversification.
(iii) Flexibility: CPs can be issued for periods ranging from 15 days to less than one year, thereby affording an opportunity to precisely match cash flow requirements.
(iv) **Liquidity:** Liquidity in CP is generally provided by a dealer offering to buy it back from an investor prior to maturity, for which a market quote will be available. The investment in CP will therefore be quite liquid.

**Difference between Commercial Bill and Commercial Paper**

<table>
<thead>
<tr>
<th>Commercial Bill</th>
<th>Commercial Paper</th>
</tr>
</thead>
<tbody>
<tr>
<td>Commercial Bill arises from sale transactions. Banks finance commercial bills. Usually the bills consist of an invoice drawn on the buyer, the documents to title to goods and a bill of exchange. The bills are given to the bank for advancing money against sale of goods. Commercial Bill financing is post sale finance. The Bill of Exchange may be on D/P (document against Payment) or D/A (document against acceptance) terms.</td>
<td>Commercial paper is an unsecured and discounted promissory note issued to finance the short-term credit needs of large institutional buyers. Banks, corporations and foreign governments commonly use this type of funding.</td>
</tr>
</tbody>
</table>

**4. Determination of Interest Rates**

Call money rates were regulated in the past by the RBI or by a voluntary agreement between the participants through the intermediation of the Indian Banks Association (IBA). The interest rates have been deregulated and left to the market forces of demand for; and supply of, short-term money as part of the financial sector reforms.

The call money market witnessed a turbulence in the recent past when the rates shot up to as high as 130 per cent. The reasons for increase in volatility in the call money market, amongst others, include advance corporate tax payments, investors’ interest in primary and secondary capital markets including the units issued by mutual funds, large withdrawals on banks’ credit lines, imprudent practices of banks, and developments in the foreign exchange market. Banks were reported to have invested in government securities by borrowing on call to earn the spread when call rates were low.

**Issuers, Instruments and Investors in Money Market**

<table>
<thead>
<tr>
<th>Issuer</th>
<th>Instrument</th>
<th>Issuance maturity</th>
<th>Investors</th>
</tr>
</thead>
<tbody>
<tr>
<td>Central Government</td>
<td>GOI secs</td>
<td>2 to 10 years</td>
<td>Banks, LIC, GIC, UTI, FIs, FIIs, MFs, MMMFs, PFs, pension funds, corporates, NBFCs, &amp; RBI</td>
</tr>
<tr>
<td>Central Government</td>
<td>T-bills</td>
<td>3 months to 1 year</td>
<td>Banks, UTI, LIC, GIC, PFs, MMs, MMMFs, pension funds, corporates, NBFCs &amp; RBI</td>
</tr>
</tbody>
</table>
5. **Recent Development In Money Market**

(i) **Debt Securitisation:** The buzzword in the money market is now debt securitisation, which refers to converting retail loans into whole sale loan and their reconverting into retail loans. For example, a bank lends ₹ 10 lakhs each to 300 borrowers as part of its loan portfolio. The total debt thus on the books of the bank will be ₹ 30 crores. By way of securitisation, the bank can break the entire portfolio of loans/debt of ₹ 30 crores into a paper of ₹ 300 each for instance, and market it in the secondary market to investors. The philosophy behind the arrangement is that an individual body cannot go on lending sizable amount for about a longer period continuously but if the loan amount is divided in small pieces and made transferable like negotiable instruments in the secondary market, it becomes easy to finance large projects having long gestation period.

The experiment has already been initiated in India by the Housing Development Finance Corporation (HDFC) by selling a part of its loan to the Infrastructure Leasing and Financial Services Ltd. (ILFS) and has therefore become a pacesetter for other kinds of debt securitisation as well.

The Industrial Credit and Investment Corporation of India (ICICI) as well as other private financial companies have been trying similar deals for lease rentals. Some finance companies are also following the same route for financing promoters contribution for projects. The HDFC has entered into an agreement with ILFS to securitise its individual housing loan portfolio to the extent of ₹ 100 crores.
Debt Securitisation will thus provide liquidity to the instrument. As market maker, ILFS will quote a bid and offer a price for the paper. Given the scarcity of resource and to provide flexibility to investors, innovative financing techniques such as debt securitisation which will mobilise additional resources through a wider investor base, is a step in the right direction.

A major trend in the international financial markets in recent years has been towards securitisation of long dated assets, held by them as security/mortgage against credit to customers.

(ii) Money Market Mutual Funds (MMMFs): One of the recent developments in the sphere of money market is the establishment of Money Market Mutual Funds, the guidelines of which have been made public by the Reserve Bank of India. Money Market Mutual Funds (MMMFs) can be set up by the banks and public financial institutions. There can also be Money Market Deposit Accounts (MMDAs).

Limit: The limit for raising resources under the MMMF scheme should not exceed 2% of the sponsoring bank’s fortnightly average aggregate deposits. If the limit is less than ₹ 50 crores for any bank, it may join with some other bank and jointly set up MMMF. In the case of public financial institutions, the limit should not exceed 2% of the long term domestic borrowings as indicated in the latest available audited balance sheets.

Eligibility: MMMFs are primarily intended for individual investors including NRIs who may invest on a non–repatriable basis. MMMFs would be free to determine the minimum size of the investment by a single investor.

Minimum rate of return: There is no guaranteed minimum rate of return.

Lock in period: The minimum lock in period would be 46 days.

Deployment of capital: The resources mobilised by MMMFs should be invested exclusively in various money market instruments.

Investment limits:

(1) Treasury bills and dated government securities having an unexpired maturity upto 1 year – Minimum 25%.
(2) Call/notice money – Minimum 30%.
(3) Commercial Paper – Maximum 15%. The exposure to CP issued by an individual company should not be more than 3%.
(4) Commercial bills accepted/co–accepted by banks – Maximum 20%.
(5) Certificate of deposits – No limit.

(iii) Repurchase Options (Repo.) and Ready Forward (RF) Contracts:

The term Repurchase Agreement (Repo) and Reverse Repurchase Agreement (Reverse Repo) refer to a type of transaction in which money market participant raises funds by selling securities and simultaneously agreeing to repurchase the same after a specified time generally at a specified price, which typically includes interest at an agreed upon rate.
10.26 Strategic Financial Management

Sometimes it is also called *Ready Forward Contract* as it involves funding by selling securities (held on Spot i.e. Ready Basis) and repurchasing them on a forward basis.

Such a transaction is called a Repo when viewed from the perspective of the seller of securities (the party acquiring funds) and Reverse Repo when described from the point of view of the supplier of funds. Thus, whether a given agreement is termed a Repo or a Reverse Repo depends largely on which party initiated the transaction.

**Origin:** Repo transactions are of recent origin which has gained tremendous importance due to their short tenure and flexibility to suit both lender and borrower. Under this transactions the borrower places with lender certain acceptable securities against funds received and agrees to reverse this transaction on a pre-determined future date at agreed interest cost.

**Hybrid Instrument:** In many respects, Repos are hybrid transactions that combine features of both secured loans and outright purchase and sale transactions but do not fit clearly into their classification.

**Repo rates:** The lender or buyer in a Repo is entitled to receive compensation for use of the funds provided to the counterparty. This is accomplished by setting the negotiated repurchase price over the initial sale price, the difference between the two representing the amount of interest or Repo rate owed to the lender. The Repo rate is negotiated by the counterparties independently of the coupon rate or rates of the underlying securities and are influenced by overall money market conditions. In India, Repo rates are determined on the basis of expected call money rates during a reserve mark-up period.

**Period:** Repos are usually arranged with short-term maturity – overnight or a few days. However, the minimum period of Repo in India is fixed at 3 days. Elsewhere in the world, longer-term repos are arranged for standard maturities between one day and 1 year.

**Interest:** The interest on such transactions is market determined and built in the structure of the Repo.

**Eligibility:** The transactions can be undertaken by commercial banks, financial institutions, brokers, DFHI.

**Hair Cut:** The use of margins or haircuts in valuing repo securities, and the use of mark-to-market provisions are examples of Repo features that typically are characteristics of secured lending arrangements but are rarely found in outright purchase and sale transactions.

**Role of RBI:** The RBI intervenes in the market as and when required by conducting repos (ready forward purchases) through its two subsidiaries, namely, Securities Trading Corporation of India (STCI) and Discount and Finance House of India (DFHI). The central bank banned these transactions between banks following their misuse to divert funds from the banks to the stock market and reintroduced the same in April, 1992. The RBI has permitted repos in dated securities, and reverse repo transactions by non-bank subsidiary general ledger (SGL) account holders in the lean season credit policy announced in April, 1997. Non-bank entities holding SGL accounts can lend their surplus money to banks by entering into a reverse repurchase agreement or reverse repo. These entities entering into a reverse repo
Money Market operations

with banks purchase (permitted) repo securities from banks with a commitment to sell the same at an agreed future date and price.

When there is a spurt in call rates, the RBI intervenes through STCI/DFHI by conducting these repos to inject the required liquidity. STCI and DFHI are market-makers in dated GOI secs and T-bills. They give a two-way quote for the securities which they make the market for. The bid, or the buying rate, is always lower than the ask, or selling rate, for a given security. The spread between bid and ask (or offer) rate accounts for the transaction cost and normal profit from operations. The RBI intervenes to prevent the diversion of investment funds to the call money market.

For example, Bank A, which is short of cash, can sell its repo securities to Bank B or STCI or DFHI at ₹ 96.25 with a commitment to repurchase them at ₹ 96.75 after 14 days. The difference between the sale price and the repurchase price or the spread represents the interest rate on the borrowed money.

The Repo buyers rights to trade the securities during the term of the agreement, as it represents a transfer of ownership that typically does not occur in collateralised lending arrangements.

The amount of interest earned on funds invested in a Repo determined as follows:

\[
\text{Interest earned} = \text{Funds Invested} \times \text{Repo Rate} \times \frac{\text{Number of Days}}{365}
\]

For example, if ₹ 1 crore is for 3 days @ 5% would yield interest return of ₹ 0.04 lakhs.

\[
1,00,00,000 \times 0.05 \times \frac{3}{365} = ₹ 4110
\]

Illustration

Bank A enters into a Repo for 14 days with Bank B in 12% GOI Bonds 2017 at a rate of 5.25% for ₹5 Crore. Assuming that the clean price be 99.42, initial margin be 2% and days of accrued interest be 292, you are required to determine:

(a) Dirty Price
(b) Start Proceeds (First Leg)
(c) Repayment at Maturity (Second Leg)

Note: Number of days in a year is 360.

Answer

(a) Dirty Price

\[
= \text{Clean Price} + \text{Interest Accrued}
= 99.42 + 100 \times \frac{12}{100} \times \frac{292}{360}
= 109.7333
\]
(b) **First Leg (Start Proceed)**

\[ \text{Price Dirty} = \left( \frac{\text{Nominal Value} \times 100}{\text{Margin Initial}} - 1 \right) \times \frac{100}{100} \]

\[ = \left( \frac{5,00,00,000 \times 100}{109.7333} - 1 \right) \times \frac{100}{100} \]

\[ = \left( \frac{5,37,69,317}{100} \right) \]

\[ \approx 5,37,69,000 \]

(c) **Second Leg (Repayment at Maturity)**

\[ \text{Repo rate} = \left( \frac{\text{Start Proceed} \times (1 + \text{Repo rate} \times \text{No. of days})}{360} \right) \]

\[ = \left( \frac{5,37,69,000 \times (1 + 0.0525 \times 14)}{360} \right) \]

\[ = \left( \frac{5,38,78,778}{360} \right) \]

In India, the repo market in Government securities and PSU bonds became very active in 1980s, and the deals were generally interbank. While certain regulatory restrictions were put in place in 1987, in the aftermath of securities scam, RBI imposed a ban on inter-bank repos in 1992 in all instruments except TBs. Since then RBI has made several relaxations in regard to Repo Transactions.

The conditions imposed by RBI in regard to repo transactions are:

(i) The banks should enter into Repo transactions only in respect of TBs of all maturities, notified Government of India dated securities, and private corporate bonds/PSU bonds which are in dematerialised form and the transactions are done in recognised Stock Exchanges;

(ii) Repo transactions should be entered only with commercial and co-operative banks and Primary Dealers. However, non-bank entities who are holders of SGL Account with RBI can enter into Reverse Repo transactions with banks/Primary Dealers in TBs, notified Government of India stocks, debentures/PSU bonds:

(iii) The purchase/sale price should be in alignment with the ongoing market rates;

(iv) No sale of securities should be affected unless such securities are actually held by them in their own investment portfolio;

(v) Immediately on sale, the corresponding amount should invariably be deducted from the investment account of the banks;

(vi) The minimum period of the Repo should be 3 days; and

(vii) The securities under Repo should be marked to market on the balance sheet date.

DFHI/STCl/PDS are very active in Repo market and the volume of such transactions has shown substantial increase when the call money rates move up beyond a particular level. Of late, RBI has been conducting Repo auctions for 3/4 days to mop-up the excess liquidity released to the system through reduction of CRR/Intervention in the forex market.
Repo transactions are structured to suit the requirements of both the borrowers and the lender of funds and have become extremely popular mode of raising/investing short-term funds. Further, a SLR surplus and CRR deficit bank can use the repo deals as a convenient way of adjusting SLR/CRR positions simultaneously. The Repo is a convenient instrument for Asset-Liability management.

"Non-banking institutions like corporates, mutual funds and financial institutions can go to repo (repurchase) market for meeting their short-term funds or securities requirement".

Of late the Reserve Bank has been making efforts to develop the repo market in the country. Last year, it has initiated a series of measures to popularize and widen the participation in the repo market.

The measures include: permission to non-bank participants to undertake repo and reverse repo transactions, reduction in the minimum maturity for repo transactions to one day and offering even State government securities for undertaking repos.

"What we need is quick settlements in the repo market. The setting up of a clearing corporation will develop repo market very strongly. We expect the clearing corporation to come up before year." The repo (repurchase) market is mainly a buyback arrangement.

Under such an arrangement the seller sells specified securities with an agreement to repurchase the same at a mutually decided future date and a price.

Similarly, the buyer purchases the securities with an agreement to resell the same to the seller on an agreed date in future at a prefixed price.

This is done mainly to bridge the short-term gap of either cash flow or securities (to meet SLR — statutory liquidity ratio — requirements).

Summary

1. Conceptual Framework

1.1 The money market thus may be defined as a centre in which financial institutions congregate for the purpose of dealing impersonally in monetary assets. In a wider spectrum, a money market can be defined as a market for short-term money and financial assets that are near substitutes for money. The term short-term means generally a period upto one year and near substitutes to money is used to denote any financial asset which can be quickly converted into money with minimum transaction cost.

1.2 Call money market, or inter-bank call money market, is a segment of the money market where scheduled commercial banks lend borrow on call (i.e., overnight) or at short notice (i.e., for periods upto 14 days) to manage the day-to-day surpluses and deficits in their cash-flows. These day to day surpluses and deficits arise due to the very nature of their operations and the peculiar nature of the portfolios of their assets and liabilities.

1.3 The Distinct features of Money Market

(i) It is one market but collection of markets, such as, call money, notice money, repose, term money, treasury bills, commercial bills, certificate of deposits, commercial papers, inter-
bank participation certificates, inter-corporate deposits, swaps futures, options, etc. and is concerned to deal in particular type of assets, the chief characteristic is its relative liquidity.

(ii) The activities in the money market tend to concentrate in some centre which serves a region or an area; the width of such area may vary considerably in some markets like London and New York which have become world financial centres.

(iii) The relationship that characterises a money market should be impersonal in character so that competition will be relatively pure.

(iv) In a true money market, price differentials for assets of similar type (counterparty, maturity and liquidity) will tend to be eliminated by the interplay of demand and supply.

(v) Due to greater flexibility in the regulatory framework, there are constant endeavours for introducing new instruments/innovative dealing techniques; and

(vi) It is a wholesale market and the volume of funds or financial assets traded in the market are very large.

(vii) It has a simultaneous existence of both the organized money market as well as unorganised money markets.

(viii) The demand for money in Indian money market is of a seasonal nature.

(ix) In the Indian money market, the organized bill market is not prevalent.

(x) In our money market the supply of various instruments is very limited.

1.4 Pre–Conditions for an Efficient Money Market

(i) Institutional development, relative political stability and a reasonably well developed banking and financial system.

(ii) Integrity is *sine qua non*. Thus banks and other players in the market may have to be licensed and effectively supervised by regulators.

(iii) There must also exist a demand for temporarily available cash either by banks or financial institutions for the purpose of adjusting their liquidity position and finance the carrying of the relevant assets in their balance sheets.

(iv) Efficient payment systems for clearing and settlement of transactions.

(v) Government/Central Bank intervention to moderate liquidity profile.

(vi) Strong Central Bank to ensure credibility in the system and to supervise the players in the market.

(vii) The market should have varied instruments with distinctive maturity and risk profiles to meet the varied appetite of the players in the market. Multiple instruments add strength and depth to the market; and

(viii) Market should be integrated with the rest of the markets in the financial system to ensure perfect equilibrium.

1.5 Rigidities in the Indian Money Market

The most important rigidities in the Indian money market are:
Money Market operations 10.31

(i) Markets not integrated,
(ii) High volatility,
(iii) Interest rates not properly aligned,
(iv) Players restricted,
(v) Supply based-sources influence uses,
(vi) Not many instruments,
(vii) Players do not alternate between borrowing and lending,
(viii) Reserve requirements,
(ix) Lack of transparency, and,
(x) Inefficient Payment Systems.
(xi) RBI should encourage banks to make use of Commercial Papers instead of Cash Transfer.

1.6 Distinction between Capital and Money Market

<table>
<thead>
<tr>
<th>Basis</th>
<th>Money Market</th>
<th>Capital Market</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Maturity of Instruments</td>
<td>1 year or less</td>
<td>More than 1 year</td>
</tr>
<tr>
<td>2. Risks</td>
<td>Less</td>
<td>More and varied</td>
</tr>
<tr>
<td>3. Instruments</td>
<td>Treasury bills, CDs, etc</td>
<td>Shares, bonds, etc</td>
</tr>
<tr>
<td>4. Finance</td>
<td>Short term</td>
<td>Long term</td>
</tr>
<tr>
<td>5. Relation with Central Bank</td>
<td>Direct</td>
<td>Indirect</td>
</tr>
</tbody>
</table>

1.7 The Participants: The money market in India, as many other less developed countries, is characterised by two segments -

1. Organised Segment
2. Unorganised Segment

2. Institutions

The important institutions operating in money market are:

(i) Reserve Bank of India (RBI) is the most important participant of money market which takes requisite measures to implement monetary policy of the country.

(ii) Schedule Commercial Banks (SCBs) form the nucleus of money market. They are the most important borrower/supplier of short term funds.

(iii) Co-operative Banks: Function similarly as the commercial banks.

(iv) Financial and Investment Institutions: These institutions (e.g. LIC, UTI, GIC, Development Banks, etc.) have been allowed to participate in the call money market as lenders only.

(v) Corporates: Companies create demand for funds from the banking system. They raise short-term funds directly from the money market by issuing commercial paper. Moreover, they accept public deposits and also indulge in inter-corporate deposits and investments.
(vi) **Mutual Funds**: Mutual funds also invest their surplus funds in various money market instruments for short periods.

(vii) **Discount and Finance House of India**: The Discount and Finance House of India Limited (DFHI) has been set up by the Reserve Bank of India jointly with public sector banks and all-India financial institutions to deal in short-term money market instruments.

3. **Instruments**

(a) **Call/Notice money**: The core of the Indian money market structure is the inter-bank call money market which is centralised primarily in Mumbai, but with sub-markets in Delhi, Kolkata, Chennai and Ahmadabad. The activities in the call money are confined generally to inter-bank business, predominantly on an overnight basis, although a small amount of business, known as notice money was also transacted side by side with call money with a maximum period of 14 days.

(b) **Inter-Bank Term money**: This market which was exclusively for commercial banks and co-operative banks has been opened up for select All India Development Financial Institutions in October, 1993. The DFIs are permitted to borrow from the market for a maturity period of 3 to 6 months within the limits stipulated by Reserve Bank of India for each institution. The interest rates in the market are driven. The market is predominantly 90-days market.

(c) **Inter-Bank Participation Certificate (IBPC)**: The IBPCs are short-term instruments to even-out the short-term liquidity within the banking system. The IBPC is issued against an underlying advance, classified standard and the aggregate amount of participation in any account time issue.

(d) **Inter Corporate Deposit**: The inter-corporate market operates outside the purview of regulatory framework. It provides an opportunity for the corporates to park their short-term surplus funds at market determined rates. The market is predominantly a 90 days market.

(e) **Treasury Bills (TBs)**: Among money market instruments TBs provide a temporary outlet for short-term surplus as also provide financial instruments of varying short-term maturities to facilitate a dynamic asset-liabilities management. The TBs are short-term promissory notes issued by Government of India at a discount for 14 days to 364 days. More relevant to the money market is the introduction of 14 days, 28 days, 91 days and 364 days TBs on auction basis. The amount to be auctioned will be pre-announced and cut off rate of discount and the corresponding issue price will be determined in each auction. The amount and rate of discount is determined on the basis of the bids at the auctions.

(f) **Commercial Bills**: A commercial bill is one which arises out of a genuine trade transaction, i.e. credit transaction. As soon as goods are sold on credit, the seller draws a bill on the buyer for the amount due. The buyer accepts it immediately agreeing to pay amount mentioned therein after a certain specified date. Thus, a bill of exchange contains a written order from the creditor to the debtor, to pay a certain sum, to a certain person, after a creation period. A bill of exchange is a ‘self-liquidating’ paper and negotiable; it is drawn always for a short period ranging between 3 months and 6 months.

(g) **Certificate of Deposits (CDs)**: The CDs are negotiable term-deposits accepted by commercial bank from bulk depositors at market related rates. The CDs can be issued by
scheduled commercial banks (excluding RRBs) at a discount to face value for a period from 3 months to one year. The CDs can be issued for minimum amount of ₹ 5 lakhs to a single investor. CDs above ₹ 5 lakhs should be in multiples of ₹ 1 lakh.

(h) Commercial Paper: Commercial Paper (CP) is an unsecured debt instrument in the form of a promissory note issued by highly rated borrowers for tenors ranging between 15 days and one year.

Thus CP is a short term unsecured promissory note issued by high quality corporate bodies directly to investors to fund their business activities. It is generally issued at a discount freely determined by the market to major institutional investors and corporations either directly by issuing corporation or through a dealer bank.

4. Determination of Interest Rates

Call money rates were regulated in the past by the RBI or by a voluntary agreement between the participants through the intermediation of the Indian Banks Association (IBA). The interest rates have been deregulated and left to the market forces of demand for, and supply of, short-term money as part of the financial sector reforms.

5. Recent Development In Money Market

(i) Debt Securitisation: The buzzword in the money market is now debt securitisation, which refers to converting retail loans into whole sale loan and their reconverting into retail loans. The philosophy behind the arrangement is that an individual body cannot go on lending sizable amount for about a longer period continuously but if the loan amount is divided in small pieces and made transferable like negotiable instruments in the secondary market, it becomes easy to finance large projects having long gestation period. The experiment has already been initiated in India by the Housing Development Finance Corporation (HDFC) by selling a part of its loan to the Infrastructure Leasing and Financial Services Ltd. (ILFS) and has therefore become a pacesetter for other kinds of debt securitisation as well.

(ii) Money Market Mutual Funds (MMMFs): MMMFs are primarily intended for individual investors including NRIs who may invest on a non-repatriable basis. MMMFs would be free to determine the minimum size of the investment by a single investor. There is no guaranteed minimum rate of return. The minimum lock in period would be 46 days.

The resources mobilised by MMMFs should be invested exclusively in various money market instruments.

(iii) Repurchase Options (Repo.) and Ready Forward (RF) contracts: The term Repurchase Agreement (Repo) and Reverse Repurchase Agreement (Reverse Repo) refer to a type of transaction in which money market participant raises funds by selling securities and simultaneously agreeing to repurchase the same after a specified time generally at a specified price, which typically includes interest at an agreed upon rate. Such a transaction is called a Repo when viewed from the perspective of the seller of securities (the party acquiring funds) and Reverse Repo when described from the point of view of the supplier of funds. Thus, whether a given agreement is termed a Repo or a Reverse Repo depends largely on which party initiated the transaction.